

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended: June 30, 2021

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 0-11412



**AMTECH SYSTEMS, INC.**

(Exact name of registrant as specified in its charter)

Arizona	86-0411215
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification No.)
131 South Clark Drive, Tempe, Arizona	85281
(Address of principal executive offices)	(Zip Code)

Registrant's telephone number, including area code: 480-967-5146

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.01 per share	ASYS	NASDAQ Global Select Market

Indicate by a check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.:

Large Accelerated Filer	<input type="checkbox"/>	Accelerated Filer	<input type="checkbox"/>
Non-Accelerated Filer	<input checked="" type="checkbox"/>	Smaller Reporting Company	<input checked="" type="checkbox"/>
		Emerging Growth Company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

At July 30, 2021, there were outstanding 14,253,478 shares of Common Stock.

AMTECH SYSTEMS, INC. AND SUBSIDIARIES  
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## Cautionary Statement Regarding Forward-Looking Statements

Unless otherwise indicated, the terms “Amtech,” the “Company,” “we,” “us” and “our” refer to Amtech Systems, Inc. together with its subsidiaries.

Our discussion and analysis in this Quarterly Report on Form 10-Q, our 2020 Annual Report on Form 10-K, our other reports that we file with the Securities and Exchange Commission (the “SEC”), our press releases and in public statements of our officers and corporate spokespersons contain “forward-looking” statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the “Securities Act”), Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), and the Private Securities Litigation Reform Act of 1995. Forward-looking statements give our or our officers’ current expectations or forecasts of future events. You can identify these statements by the fact that they do not relate strictly to historical or current events. We have tried, wherever possible, to identify such statements by using words such as “may,” “plan,” “anticipate,” “seek,” “will,” “expect,” “intend,” “estimate,” “believe,” “continue,” “predict,” “potential,” “project,” “should,” “would,” “could,” “likely,” “future,” “target,” “forecast,” “goal,” “observe,” and “strategy” or the negative thereof or variations thereon or similar terminology relating to the uncertainty of future events or outcomes. Some factors that could cause actual results to differ materially from those anticipated include, among others, future economic conditions, including changes in the markets in which we operate; changes in demand for our services and products; our revenue and operating performance; difficulties in successfully executing our growth initiatives; difficulties in executing on our strategic efforts with respect to our silicon carbide/polishing business segment; the effects of competition in the markets in which we operate, including the adverse impact of competitive product announcements or new entrants into our markets and transfers of resources by competitors into our markets; the cyclical nature of the semiconductor industry; pricing and gross profit pressures; control of costs and expenses; risks associated with new technologies and the impact on our business; legislative, regulatory, and competitive developments in markets in which we operate; possible future claims, litigation or enforcement actions and the results of any such claim, litigation proceeding, or enforcement action; business interruptions, including those related to the COVID-19 pandemic and the cybersecurity incident that occurred in April 2021; the potential impacts of the COVID-19 pandemic and any future pandemic on our business operations, financial results and financial position; the severity, magnitude and duration of the COVID-19 pandemic, including impacts of the pandemic and of businesses’ and governments’ responses to the pandemic on our operations and personnel; the resolution of our cybersecurity incident and related costs; risks of future cybersecurity incidents; and other circumstances and risks identified in this Quarterly Report or referenced from time to time in our filings with the SEC. These and many other factors could affect Amtech’s future operating results and financial condition and could cause actual results to differ materially from expectations based on forward-looking statements made in this document or elsewhere by Amtech or on its behalf.

You should not place undue reliance on these forward-looking statements. We cannot guarantee that any forward-looking statement will be realized, although we believe that the expectations reflected in the forward-looking statements are reasonable as of the date of this Quarterly Report. Achievement of future results is subject to events out of our control, risks, uncertainties and potentially inaccurate assumptions. The Annual Report on Form 10-K that we filed with the SEC for the year ended September 30, 2020 listed various important factors that could affect Amtech’s future operating results and financial condition and could cause actual results to differ materially from historical results and expectations based on forward-looking statements made in this document or elsewhere by Amtech or on its behalf. These factors can be found under the heading “Item 1A. Risk Factors” in our 2020 Annual Report on Form 10-K and investors should refer to them as well as the additional risk factors identified in this Quarterly Report. Because it is not possible to predict or identify all such factors, any such list cannot be considered a complete set of all potential risks or uncertainties.

The Company undertakes no obligation to update or publicly revise any forward-looking statement whether as a result of new information, future developments or otherwise. All subsequent written or oral forward-looking statements attributable to the Company or persons acting on its behalf are expressly qualified in their entirety by this paragraph. You are advised, however, to consult any further disclosures we make on related subjects in our subsequently filed Form 10-Q and Form 8-K reports and our other filings with the SEC. As noted above, we provide a cautionary discussion of risks, uncertainties and possibly inaccurate assumptions relevant to our business under “Item 1A. Risk Factors” of our Annual Report on Form 10-K. We note these factors for investors as permitted by the Private Securities Litigation Reform Act of 1995. You should understand it is not possible to predict or identify all such factors.

PART I. FINANCIAL INFORMATION

Item 1. Condensed Consolidated Financial Statements

AMTECH SYSTEMS, INC. AND SUBSIDIARIES

Condensed Consolidated Balance Sheets

(in thousands, except share data)

	June 30, 2021 (Unaudited)	September 30, 2020
<b>Assets</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 37,040	\$ 45,070
Accounts receivable (less allowance for doubtful accounts of \$138 and \$159 at June 30, 2021, and September 30, 2020, respectively)	20,893	11,243
Inventories	20,528	17,277
Income taxes receivable	1,057	1,362
Other current assets	1,894	1,617
Total current assets	81,412	76,569
<b>Property, Plant and Equipment - Net</b>	12,007	11,995
<b>Right-of-Use Assets - Net</b>	8,789	5,124
<b>Intangible Assets - Net</b>	883	609
<b>Goodwill - Net</b>	11,168	6,633
<b>Deferred Income Taxes - Net</b>	566	566
<b>Other Assets</b>	744	602
<b>Total Assets</b>	\$ 115,569	\$ 102,098
<b>Liabilities and Shareholders' Equity</b>		
<b>Current Liabilities</b>		
Accounts payable	\$ 8,571	\$ 2,676
Accrued compensation and related taxes	2,427	2,066
Accrued warranty expense	485	380
Other accrued liabilities	1,825	751
Current maturities of long-term debt	392	380
Contract liabilities	1,870	1,224
Total current liabilities	15,570	7,477
<b>Long-Term Debt</b>	4,502	4,798
<b>Long-Term Lease Liability</b>	8,419	5,064
<b>Income Taxes Payable</b>	3,471	3,240
<b>Other Long-Term Liabilities</b>	67	—
<b>Total Liabilities</b>	32,029	20,579
<b>Commitments and Contingencies</b>		
<b>Shareholders' Equity</b>		
Preferred stock; 100,000,000 shares authorized; none issued	—	—
Common stock; \$0.01 par value; 100,000,000 shares authorized; shares issued and outstanding: 14,252,978 and 14,063,172 at June 30, 2021 and September 30, 2020, respectively	143	141
Additional paid-in capital	125,858	124,435
Accumulated other comprehensive loss	(892)	(646)
Retained deficit	(41,569)	(42,411)
Total shareholders' equity	83,540	81,519
<b>Total Liabilities and Shareholders' Equity</b>	\$ 115,569	\$ 102,098

The accompanying notes are an integral part of these condensed consolidated financial statements.

**AMTECH SYSTEMS, INC. AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Operations**  
**(Unaudited)**  
**(in thousands, except per share data)**

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2021	2020	2021	2020
Revenues, net of returns and allowances	\$ 23,100	\$ 15,227	\$ 60,865	\$ 50,379
Cost of sales	13,021	9,276	35,546	30,896
Gross profit	10,079	5,951	25,319	19,483
Selling, general and administrative	7,281	4,804	18,182	16,134
Research, development and engineering	1,523	899	4,637	2,436
Restructuring charges	71	217	71	217
Operating income	1,204	31	2,429	696
Loss on sale of subsidiary	—	—	—	(2,793)
Interest (expense) income and other, net	(155)	(13)	(337)	512
Income (loss) from continuing operations before income taxes	1,049	18	2,092	(1,585)
Income tax provision	680	90	1,250	297
Income (loss) from continuing operations, net of tax	369	(72)	842	(1,882)
Loss from discontinued operations, net of tax	—	—	—	(11,816)
<b>Net income (loss)</b>	<b>\$ 369</b>	<b>\$ (72)</b>	<b>\$ 842</b>	<b>\$ (13,698)</b>
<b>Income (Loss) Per Basic Share:</b>				
Basic income (loss) per share from continuing operations	\$ 0.03	\$ (0.01)	\$ 0.06	\$ (0.13)
Basic loss per share from discontinued operations	\$ —	\$ —	\$ —	\$ (0.83)
Net income (loss) per basic share	<u>\$ 0.03</u>	<u>\$ (0.01)</u>	<u>\$ 0.06</u>	<u>\$ (0.96)</u>
<b>Income (Loss) Per Diluted Share:</b>				
Diluted income (loss) per share from continuing operations	\$ 0.03	\$ (0.01)	\$ 0.06	\$ (0.13)
Diluted loss per share from discontinued operations	\$ —	\$ —	\$ —	\$ (0.83)
Net income (loss) per diluted share	<u>\$ 0.03</u>	<u>\$ (0.01)</u>	<u>\$ 0.06</u>	<u>\$ (0.96)</u>
Weighted average shares outstanding - basic	14,176	14,155	14,163	14,195
Weighted average shares outstanding - diluted	14,373	14,155	14,292	14,195

The accompanying notes are an integral part of these condensed consolidated financial statements.

**AMTECH SYSTEMS, INC. AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Comprehensive (Loss) Income**  
**(Unaudited)**  
**(in thousands)**

	<u>Three Months Ended June 30,</u>		<u>Nine Months Ended June 30,</u>	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
Net income (loss)	\$ 369	\$ (72)	\$ 842	\$ (13,698)
Foreign currency translation adjustment	(616)	22	(246)	644
Reclassification adjustment for net foreign currency translation losses included in net loss	—	—	—	8,797
Comprehensive (loss) income	<u>\$ (247)</u>	<u>\$ (50)</u>	<u>\$ 596</u>	<u>\$ (4,257)</u>

The accompanying notes are an integral part of these condensed consolidated financial statements.

AMTECH SYSTEMS, INC. AND SUBSIDIARIES  
Condensed Consolidated Statements of Shareholders' Equity  
(Unaudited)  
(in thousands)

	Common Stock		Treasury Stock		Additional Paid-In Capital	Accumulated Other Comprehensive Income (Loss)	Retained Earnings (Accumulated Deficit)	Total Shareholders' Equity
	Shares	Par Value	Shares	Par Value				
<b>Balance at September 30, 2019</b>	14,269	\$ 143	—	\$ —	\$ 125,098	\$ (11,233)	\$ (26,556)	\$ 87,452
Net loss	—	—	—	—	—	—	(1,932)	(1,932)
Translation adjustment	—	—	—	—	—	2,673	—	2,673
Stock compensation expense	—	—	—	—	68	—	—	68
Stock options exercised	117	1	—	—	700	—	—	701
<b>Balance at December 31, 2019</b>	14,386	144	—	—	125,866	(8,560)	(28,488)	88,962
Net loss	—	—	—	—	—	—	(11,694)	(11,694)
Translation adjustment	—	—	—	—	—	6,746	—	6,746
Stock compensation expense	—	—	—	—	65	—	—	65
Stock repurchases	—	—	(366)	(2,000)	—	—	—	(2,000)
Retirement of stock repurchases	(366)	(4)	366	2,000	(1,864)	—	(132)	—
Stock options exercised	21	—	—	—	78	—	—	78
<b>Balance at March 31, 2020</b>	14,041	140	—	—	124,145	(1,814)	(40,314)	82,157
Net loss	—	—	—	—	—	—	(72)	(72)
Translation adjustment	—	—	—	—	—	22	—	22
Stock compensation expense	—	—	—	—	124	—	—	124
Stock options exercised	7	—	—	—	20	—	—	20
<b>Balance at June 30, 2020</b>	14,048	\$ 140	—	\$ —	\$ 124,289	\$ (1,792)	\$ (40,386)	\$ 82,251
<b>Balance at September 30, 2020</b>	14,063	\$ 141	—	\$ —	\$ 124,435	\$ (646)	\$ (42,411)	\$ 81,519
Net income	—	—	—	—	—	—	719	719
Translation adjustment	—	—	—	—	—	595	—	595
Stock compensation expense	—	—	—	—	65	—	—	65
Stock options exercised	28	—	—	—	135	—	—	135
<b>Balance at December 31, 2020</b>	14,091	141	—	—	124,635	(51)	(41,692)	83,033
Net loss	—	—	—	—	—	—	(246)	(246)
Translation adjustment	—	—	—	—	—	(225)	—	(225)
Stock compensation expense	—	—	—	—	84	—	—	84
Stock options exercised	131	1	—	—	794	—	—	795
<b>Balance at March 31, 2021</b>	14,222	142	—	—	125,513	(276)	(41,938)	83,441
Net income	—	—	—	—	—	—	369	369
Translation adjustment	—	—	—	—	—	(616)	—	(616)
Stock compensation expense	—	—	—	—	128	—	—	128
Stock options exercised	31	1	—	—	217	—	—	218
<b>Balance at June 30, 2021</b>	14,253	\$ 143	—	\$ —	\$ 125,858	\$ (892)	\$ (41,569)	\$ 83,540

The accompanying notes are an integral part of these condensed consolidated financial statements.

**AMTECH SYSTEMS, INC. AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Cash Flows**  
**(Unaudited)**  
**(in thousands)**

	<u>Nine Months Ended June 30,</u>	
	<u>2021</u>	<u>2020</u>
<b>Operating Activities</b>		
Net income (loss)	\$ 842	\$ (13,698)
Adjustments to reconcile net income (loss) to net cash used in operating activities:		
Depreciation and amortization	1,038	932
Write-down of inventory	278	540
Deferred income taxes	—	784
Non-cash share-based compensation expense	277	257
Loss on sales of subsidiaries	—	13,708
Provision for (reversal of) allowance for doubtful accounts, net	16	(26)
Other, net	8	13
Changes in operating assets and liabilities:		
Accounts receivable	(9,385)	2,356
Inventories	(3,328)	(2,791)
Other assets	(324)	(2,376)
Accounts payable	5,815	(2,363)
Accrued income taxes	536	(2,722)
Accrued and other liabilities	809	5,346
Contract liabilities	646	(950)
Net cash used in operating activities	<u>(2,772)</u>	<u>(990)</u>
<b>Investing Activities</b>		
Purchases of property, plant and equipment	(790)	(860)
Acquisition, net of cash and cash equivalents acquired	(5,082)	—
Net cash disposed of in sales of subsidiaries	—	(9,940)
Net cash used in investing activities	<u>(5,872)</u>	<u>(10,800)</u>
<b>Financing Activities</b>		
Proceeds from the exercise of stock options	1,148	799
Repurchase of common stock	—	(2,000)
Payments on long-term debt	(284)	(285)
Net cash provided by (used in) financing activities	<u>864</u>	<u>(1,486)</u>
<b>Effect of Exchange Rate Changes on Cash, Cash Equivalents and Restricted Cash</b>	<u>(250)</u>	<u>578</u>
<b>Net Decrease in Cash, Cash Equivalents and Restricted Cash</b>	<u>(8,030)</u>	<u>(12,698)</u>
<b>Cash, Cash Equivalents and Restricted Cash, Beginning of Period*</b>	<u>45,070</u>	<u>59,134</u>
<b>Cash, Cash Equivalents and Restricted Cash, End of Period</b>	<u>\$ 37,040</u>	<u>\$ 46,436</u>

\* Includes Cash, Cash Equivalents and Restricted Cash that are included in Held-For-Sale Assets on the Condensed Consolidated Balance Sheets for periods prior to January 22, 2020.

The accompanying notes are an integral part of these condensed consolidated financial statements.

**AMTECH SYSTEMS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**THREE AND NINE MONTHS ENDED JUNE 30, 2021 AND 2020**  
**(UNAUDITED)**

**1. Basis of Presentation and Significant Accounting Policies**

**Nature of Operations and Basis of Presentation** – Amtech Systems, Inc. (the “Company,” “Amtech,” “we,” “our” or “us”) is a leading, global manufacturer of capital equipment, including thermal processing and wafer polishing, and related consumables used in fabricating semiconductor devices, such as silicon carbide (“SiC”) and silicon power devices, analog and discrete devices, electronic assemblies and light-emitting diodes (“LEDs”). We sell these products to semiconductor device and module manufacturers worldwide, particularly in Asia, North America and Europe.

We serve niche markets in industries that are experiencing technological advances, and which historically have been very cyclical. Therefore, future profitability and growth depend on our ability to develop or acquire and market profitable new products and on our ability to adapt to cyclical trends.

In the second quarter of fiscal 2019, we began the process to divest our solar business. As such, we have reported the results of the Solar segment as discontinued operations in our Condensed Consolidated Statements of Operations. These divestitures were completed in the second quarter of fiscal 2020. For additional information on the divestitures, see Note 13. For additional information on our segments, see Note 11.

The accompanying unaudited condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the U.S. Securities and Exchange Commission (the “SEC”), and consequently do not include all disclosures normally required by accounting principles generally accepted in the United States of America. In the opinion of management, the accompanying unaudited interim condensed consolidated financial statements contain all adjustments necessary, all of which are of a normal and recurring nature, to present fairly our financial position, results of operations and cash flows. Certain information and note disclosures normally included in financial statements have been condensed or omitted pursuant to the rules and regulations of the SEC. The condensed consolidated balance sheet at September 30, 2020, has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the fiscal year ended September 30, 2020.

Our fiscal year is from October 1 to September 30. Unless otherwise stated, references to the years 2021 and 2020 relate to the fiscal year ending September 30, 2021 and the fiscal year ended September 30, 2020, respectively.

The consolidated results of operations for the three and nine months ended June 30, 2021, are not necessarily indicative of the results to be expected for the full fiscal year.

**Principles of Consolidation** – The consolidated financial statements include the accounts of the Company and our wholly-owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation.

**Use of Estimates** – The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

**Reclassifications** – Certain reclassifications have been made to prior year financial statements to conform to the current year presentation. These reclassifications had no effect on the previously reported consolidated financial statements for any period.

**Divestitures** – Significant accounting policies associated with a decision to dispose of a business are discussed below:

*Discontinued Operations* – A business is classified as discontinued operations if the disposal represents a strategic shift that will have a major effect on operations or financial results and meets the criteria to be classified as held for sale or is disposed of by sale or otherwise. Significant judgments are involved in determining whether a business meets the criteria for discontinued operations reporting and the period in which these criteria are met. If a business is reported as a discontinued operation, the results of operations through the date of sale, including any gain or loss recognized on the disposition, are presented on a separate line of the Condensed Consolidated Statements of Operations. Interest on debt directly attributable to the discontinued operation is allocated to discontinued operations.

*Assets Held for Sale* – An asset or business is classified as held for sale when (i) management commits to a plan to sell and it is actively marketed; (ii) it is available for immediate sale and the sale is expected to be completed within one year; and (iii) it is unlikely significant changes to the plan will be made or that the plan will be withdrawn. In isolated instances, assets held for sale may exceed one year due to events or circumstances beyond our control. The assets and related liabilities are aggregated and reported on separate lines of the Condensed Consolidated Balance Sheets.

**Shipping Expense** – Shipping and handling fees associated with inbound and outbound freight are expensed as incurred and included in selling, general and administrative expenses. Shipping expense was \$0.1 million in each of the three months ended June 30, 2021 and 2020, and \$0.4 million in each of the nine months ended June 30, 2021 and 2020.

**Research, Development and Engineering Expense** – The table below shows gross research and development expenses and grants earned, in thousands:

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2021	2020	2021	2020
Research, development and engineering	\$ 1,523	\$ 982	\$ 4,637	\$ 2,762
Grants earned	—	(83)	—	(326)
Net research, development and engineering	<u>\$ 1,523</u>	<u>\$ 899</u>	<u>\$ 4,637</u>	<u>\$ 2,436</u>

**Concentrations of Credit Risk** – Our customers consist of semiconductor manufacturers worldwide, as well as the lapping and polishing marketplace. Financial instruments that potentially subject us to significant concentrations of credit risk consist principally of cash and trade accounts receivable. Credit risk is managed by performing ongoing credit evaluations of the customers' financial condition, by requiring significant deposits where appropriate, and by actively monitoring collections. Letters of credit are required of certain customers depending on the size of the order, type of customer or its creditworthiness, and country of domicile.

As of June 30, 2021, two Semiconductor segment customers individually represented 19% and 16% of accounts receivable. As of September 30, 2020, two Semiconductor customers individually represented 11% and 10% of accounts receivable.

We maintain our cash and cash equivalents in multiple financial institutions. Balances in the United States, which account for approximately 82% and 89% of total cash balances as of June 30, 2021 and September 30, 2020, respectively, are primarily invested in U.S. Treasuries or are in financial institutions insured by the Federal Deposit Insurance Corporation ("FDIC"). The remainder of our cash is maintained with financial institutions with reputable credit in China, the United Kingdom and Malaysia. We maintain cash in bank accounts in amounts which at times may exceed federally insured limits. We have not experienced any losses on such accounts.

Refer to Note 12 to Condensed Consolidated Financial Statements for information regarding major customers, foreign sales and revenue in other countries subject to fluctuation in foreign currency exchange rates.

## Impact of Recently Issued Accounting Pronouncements

There have been no material changes or additions to the recently issued accounting standards other than those previously reported in Note 1 to our Consolidated Financial Statements in Part II, Item 8 of our Annual Report on Form 10-K for the year ended September 30, 2020 that affect or may affect our consolidated financial statements.

## 2. Acquisition

On March 3, 2021, we acquired 100% of the issued and outstanding shares of capital stock of Intersurface Dynamics, Inc. (“IDI”), a Connecticut-based manufacturer of substrate process chemicals used in various manufacturing processes, including semiconductors, silicon and compound semiconductor wafers, and optics, for a cash purchase price of \$5.3 million. The total fair value of net assets acquired was approximately \$0.7 million, including \$0.4 million of identifiable intangible assets consisting of customer relationships and brand name, which are amortized using the straight-line method over their estimated useful lives of ten and three years, respectively. Goodwill acquired approximated \$4.5 million, which was recorded in our Material and Substrate segment. IDI’s results of operations are included in our Material and Substrate segment from the date of acquisition. Our historical results would not have been materially affected by the acquisition of IDI.

## 3. Cybersecurity Incident

On April 12, 2021, we detected a data incident in which attackers acquired data and disabled some of the technology systems used by one of our subsidiaries. Upon learning of the incident, we immediately engaged external counsel and retained a team of third-party forensic, incident response, and security professionals to investigate and determine the full scope of this incident. We also notified law enforcement officials and confirmed that the incident is covered by our insurance. We are wrapping up the investigation of the data incident with assistance from our outside professionals, and indications are that the unauthorized third-party gained access to certain personal information relating to employees and their beneficiaries for some of our operations. There is currently no indication of any misuse of this information.

Despite this disruption, production continued in our facilities. Our previously disabled subsidiary network is now back up and running securely. Working alongside our security professionals, we were able to bring our subsidiary’s systems online with enhanced security controls. We have deployed an advanced next generation anti-virus and endpoint detection and response tool, as well as Managed Detection & Response services. We remain committed to protecting the security of the personal information entrusted to us and providing high-quality products and service to our customers.

We recorded approximately \$1.1 million of expense related to this incident, which is included in selling, general and administrative expenses, during the third quarter of fiscal 2021. The expense is primarily related to third-party service providers, including security professionals as well as legal and response teams. We may make additional investments in the future to further strengthen our cyber security. We expect to file an insurance claim during the fourth quarter of fiscal 2021 related to the incident. Disputes over the extent of insurance coverage for claims are not uncommon, and there will be a time lag between the initial incurrence of costs and the receipt of any insurance proceeds. There is no guarantee that we will be fully reimbursed for all expenses incurred.

## 4. Contracts with Customers

The components of contract liabilities are as follows, in thousands:

	June 30, 2021	September 30, 2020
Customer deposits	\$ 1,870	\$ 1,224
Contract liabilities	\$ 1,870	\$ 1,224

## 5. Leases

We lease office space, buildings, land, vehicles and equipment. Lease agreements with an initial term of 12 months or less are not recorded on the balance sheet. Instead, we recognize the lease expense as incurred over the lease term.

Certain lease agreements include one or more options to renew, with renewal terms that can extend the lease term from one to five years. The exercise of lease renewal options is at our sole discretion. Some agreements also include options to purchase the leased property. The estimated life of assets and leasehold improvements are limited by the expected lease term, unless there is a transfer of title or purchase option reasonably certain of exercise.

Our lease agreements do not contain any material residual value guarantees or material restrictive covenants.

### Significant Accounting Policy

We determine if a contract or arrangement is, or contains, a lease at inception. Balances related to operating leases are included in right-of-use ("ROU") assets in our Condensed Consolidated Balance Sheets. Balances related to financing leases are immaterial and are included in property and equipment, other current liabilities, and long-term lease liability in our Condensed Consolidated Balance Sheets. ROU assets represent our right to use an underlying asset for the lease term and lease liabilities represent our obligation to make lease payments arising from the lease.

ROU assets and liabilities are recognized at commencement date based on the present value of lease payments over the lease term. As none of our leases provide an implicit rate, we use our incremental borrowing rate based on the information available at commencement date in determining the present value of lease payments. The ROU asset includes any prepaid lease payments and additional direct costs and excludes lease incentives. Our lease terms may include options to extend or terminate the lease when it is reasonably certain that we will exercise that option.

The following table provides information about the financial statement classification of our lease balances reported within the Condensed Consolidated Balance Sheets, in thousands:

	<u>June 30,</u> <u>2021</u>	<u>September 30,</u> <u>2020</u>
<u>Assets</u>		
Operating lease assets	\$ 8,789	\$ 5,124
Finance lease assets	18	26
Total lease assets	<u>\$ 8,807</u>	<u>\$ 5,150</u>
<u>Liabilities</u>		
Current		
Operating lease liabilities	\$ 465	\$ 113
Finance lease liabilities	8	11
Non-current		
Operating lease liabilities	8,409	5,048
Finance lease liabilities	10	16
Total lease liabilities	<u>\$ 8,892</u>	<u>\$ 5,188</u>

The following table provides information about the financial statement classification of our lease expenses reported in the Condensed Consolidated Statements of Operations, in thousands:

Lease cost	Classification	Three Months Ended June 30,		Nine Months Ended June 30,	
		2021	2020	2021	2020
Operating lease cost	Cost of sales	\$ 196	\$ 56	\$ 340	\$ 143
Operating lease cost	Selling, general and administrative expenses	86	16	170	44
Finance lease cost	Cost of sales	1	3	4	14
Finance lease cost	Selling, general and administrative expenses	2	2	6	6
Short-term lease cost	Cost of sales	107	—	183	—
Total lease cost		<u>\$ 392</u>	<u>\$ 77</u>	<u>\$ 703</u>	<u>\$ 207</u>

Future minimum lease payments under non-cancelable leases, including leases that are executed but not yet effective, as of June 30, 2021 are as follows, in thousands:

	Operating leases	Finance Leases	Total
Remainder of 2021	\$ 266	\$ 3	\$ 269
2022	1,064	8	1,072
2023	1,057	6	1,063
2024	1,037	2	1,039
2025	1,024	—	1,024
Thereafter	9,741	—	9,741
Total lease payments	14,189	19	14,208
Less: Interest	5,315	1	5,316
Present value of lease liabilities	<u>8,874</u>	<u>18</u>	<u>\$ 8,892</u>

Operating lease payments include \$6.4 million related to optional lease extension periods for multiple leases that are not yet exercisable but are reasonably certain of being exercised.

The following table provides information about the remaining lease terms and discount rates applied:

	June 30, 2021
Weighted average remaining lease term	
Operating leases	17.05 years
Finance leases	2.33 years
Weighted average discount rate	
Operating leases	4.17 %
Finance leases	4.17 %

## 6. Earnings Per Share

Basic earnings per share ("EPS") is computed by dividing net income (loss) by the weighted average number of common shares outstanding for the period. Diluted EPS is computed similarly to basic EPS except that the denominator is increased to include the number of additional common shares that would have been outstanding if potentially dilutive common shares had been issued. In the case of a net loss, diluted earnings per share is calculated in the same manner as basic EPS.

For the three and nine months ended June 30, 2021, options for 25,000 and 103,000 weighted average shares, respectively, were excluded from the diluted EPS calculations because they were anti-dilutive. For the three and nine months ended June 30, 2020, options for 695,000 and 652,000 weighted average shares, respectively, were excluded from the diluted EPS calculations because they were anti-dilutive. These shares could become dilutive in the future.

A reconciliation of the components of the basic and diluted EPS calculations follows (in thousands, except per share amounts):

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2021	2020	2021	2020
<b>Numerator:</b>				
Net income (loss) from continuing operations	\$ 369	\$ (72)	\$ 842	\$ (1,882)
Net loss from discontinued operations	\$ —	\$ —	\$ —	\$ (11,816)
Net income (loss)	<u>\$ 369</u>	<u>\$ (72)</u>	<u>\$ 842</u>	<u>\$ (13,698)</u>
<b>Denominator:</b>				
Weighted-average shares used to compute basic EPS	14,176	14,155	14,163	14,195
Common stock equivalents (1)	197	—	129	—
Weighted-average shares used to compute diluted EPS	<u>14,373</u>	<u>14,155</u>	<u>14,292</u>	<u>14,195</u>
Basic income (loss) per share from continuing operations	\$ 0.03	\$ (0.01)	\$ 0.06	\$ (0.13)
Basic loss per share from discontinued operations	\$ —	\$ —	\$ —	\$ (0.83)
Net income (loss) per basic share	<u>\$ 0.03</u>	<u>\$ (0.01)</u>	<u>\$ 0.06</u>	<u>\$ (0.96)</u>
Diluted income (loss) per share from continuing operations	\$ 0.03	\$ (0.01)	\$ 0.06	\$ (0.13)
Diluted loss per share from discontinued operations	\$ —	\$ —	\$ —	\$ (0.83)
Net income (loss) per diluted share	<u>\$ 0.03</u>	<u>\$ (0.01)</u>	<u>\$ 0.06</u>	<u>\$ (0.96)</u>

(1) The number of common stock equivalents is calculated using the treasury method and the average market price during the period.

## 7. Inventory

The components of inventories are as follows, in thousands:

	June 30, 2021	September 30, 2020
Purchased parts and raw materials	\$ 13,833	\$ 14,530
Work-in-process	5,761	3,074
Finished goods	<u>4,816</u>	<u>3,942</u>
	24,410	21,546
Excess and obsolete reserves	<u>(3,882)</u>	<u>(4,269)</u>
	<u>\$ 20,528</u>	<u>\$ 17,277</u>

## 8. Income Taxes

For the three months ended June 30, 2021 and 2020, we recorded income tax expense at our continuing operations of \$0.7 million and \$0.1 million, respectively. For the nine months ended June 30, 2021 and 2020, we recorded income tax expense of \$1.3 million and \$0.3 million, respectively. Tax expense for the nine months ended June 30, 2021, includes a benefit of approximately \$0.3 million related to the reversal of previously recorded uncertain tax positions. In the nine months ended June 30, 2020, we recorded an income tax benefit of \$47,000 in our discontinued operations. The quarterly income tax provision is calculated using an estimated annual effective tax rate, based upon expected annual income, permanent items, statutory rates and planned tax strategies in the various jurisdictions in which we operate. However, losses in certain jurisdictions and discrete items are treated separately.

The Coronavirus Aid, Relief, and Economic Security Act (the “CARES Act”), which was signed into law on March 27, 2020, included a provision for a five-year carryback of net operating losses. We have assessed the benefit of the provision and utilized a portion of the 2019 net operating loss carryback to offset income from 2018. The impacts of this provision were recognized during fiscal 2020.

Deferred tax assets and liabilities reflect the tax effects of temporary differences between the carrying value of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. We record a valuation allowance if, based on the weight of available evidence, it is more likely than not that some portion or all of a deferred tax asset will not be realized. Our expectations regarding realization of our deferred tax assets is based upon the weight of all available evidence, including such factors as our recent earnings history, expected future taxable income and available tax planning strategies. We established valuation allowances on substantially all net U.S. deferred tax assets, after considering all of the available objective evidence, both positive and negative, historical and prospective, with greater weight given to historical evidence, and determined it is not more likely than not that these assets will be realized. In 2020, we reversed a portion of the valuation allowance related to foreign deferred tax assets which we have determined will be utilized against net operating income in future years. We will continue to monitor our cumulative income and loss positions in the U.S. and foreign jurisdictions to determine whether full valuation allowances on net deferred tax assets are appropriate.

We classify all of our uncertain tax positions as income taxes payable long-term. At June 30, 2021 and September 30, 2020, the total amount of unrecognized tax benefits was approximately \$0.9 million and \$1.2 million, respectively. Income taxes payable long-term includes other items, primarily withholding taxes that are not due until the related intercompany service fees are paid.

We classify interest and penalties related to unrecognized tax benefits as income tax expense. As of June 30, 2021 and September 30, 2020, we had an accrual for potential interest and penalties of approximately \$0.6 million and \$0.8 million, respectively, classified with income taxes payable long-term.

Amtech and one or more of its subsidiaries file income tax returns in China and other foreign jurisdictions, as well as in the U.S. and various states in the U.S. We have not signed any agreements with the Internal Revenue Service, any state or foreign jurisdiction to extend the statute of limitations for any fiscal year. As such, the number of open years is the number of years dictated by statute in each of the respective taxing jurisdictions, which generally is from 3 to 5 years.

## 9. Equity and Stock-Based Compensation

Stock-based compensation expense was \$0.1 million in each of the three months ended June 30, 2021 and 2020, and was \$0.3 million in each of the nine months ended June 30, 2021 and 2020. Stock-based compensation expense is included in selling, general and administrative expenses.

The following table summarizes our stock option activity during the nine months ended June 30, 2021:

	Options	Weighted Average Exercise Price
Outstanding at beginning of period	696,665	\$ 7.00
Granted	198,000	6.14
Exercised	(189,806)	6.05
Forfeited	(44,326)	14.14
Outstanding at end of period	<u>660,533</u>	\$ 6.54
Exercisable at end of period	<u>437,367</u>	\$ 6.78
Weighted average fair value of options granted during the period	\$ 3.27	

The fair value of options was estimated at the applicable grant date using the Black-Scholes option pricing model with the following assumptions:

	<u>Nine Months Ended June 30,</u> <u>2021</u>
Risk free interest rate	1 %
Expected life	6 years
Dividend rate	— %
Volatility	58 %

On February 4, 2020, our Board of Directors (“the Board”) approved a stock repurchase program, pursuant to which we may repurchase up to \$ million of our outstanding Common Stock over a one-year period, commencing on February 10, 2020. Repurchases under the program were to be made in open market transactions at prevailing market prices, in privately negotiated transactions, or by other means in compliance with the rules and regulations of the SEC; however, we had no obligation to repurchase shares and the timing, actual number, and value of shares to be repurchased was subject to management’s discretion and depended on our stock price and other market conditions. We could have, in the sole discretion of the Board, terminated the repurchase program at any time while it was in effect. Repurchased shares were to be retired or kept in treasury for further issuance. During the quarter ended March 31, 2020, we repurchased 366,000 shares of our Common Stock on the open market at a total cost of approximately \$2.0 million (an average price of \$5.46 per share). All shares repurchased during the year ended September 30, 2020 have been retired. The term of our repurchase program expired as of the quarter ended March 31, 2021.

On February 9, 2021, the Board approved a new stock repurchase program, pursuant to which we may repurchase up to \$ million of our outstanding Common Stock over a one-year period, commencing on February 16, 2021. Repurchases under the program will be made in open market transactions at prevailing market prices, in privately negotiated transactions, or by other means in compliance with the rules and regulations of the Securities and Exchange Commission; however, we have no obligation to repurchase shares and the timing, actual number, and value of shares to be repurchased is subject to management’s discretion and will depend on our stock price and other market conditions. We may, in the sole discretion of the Board, terminate the repurchase program at any time while it is in effect. Repurchased shares may be retired or kept in treasury for further issuance. There were no repurchases during the quarter ended June 30, 2021.

#### **10. Commitments and Contingencies**

**Purchase Obligations** – As of June 30, 2021, we had unrecorded purchase obligations in the amount of \$11.1 million. These purchase obligations consist of outstanding purchase orders for goods and services. While the amount represents purchase agreements, the actual amounts to be paid may be less in the event that any agreements are renegotiated, canceled or terminated.

**Legal Proceedings and Other Claims** – From time to time, we are a party to claims and actions for matters arising out of our business operations. We regularly evaluate the status of the legal proceedings and other claims in which we are involved to assess whether a loss is probable or there is a reasonable possibility that a loss, or an additional loss, may have been incurred and determine if accruals are appropriate. If accruals are not appropriate, we further evaluate each legal proceeding to assess whether an estimate of possible loss or range of possible loss can be made for disclosure. Although the outcome of claims and litigation is inherently unpredictable, we believe that we have adequate provisions for any probable and estimable losses. It is possible, nevertheless, that our consolidated financial position, results of operations or liquidity could be materially and adversely affected in any particular period by the resolution of a claim or legal proceeding. Legal expenses related to defense, negotiations, settlements, rulings and advice of outside legal counsel are expensed as incurred.

**Employment Contracts** – We have employment contracts and change in control agreements with, and severance plans covering, certain officers and management employees under which severance payments would become payable in the event of specified terminations without cause or terminations under certain circumstances after a change in control. If severance payments under the current employment contracts or severance plans were to become payable, the severance payments would generally range from twelve to thirty-six months of salary.

## 11. Business Segment Information

Upon the acquisition of IDI in the second quarter of 2021 (see Note 2), we evaluated our organizational structure and concluded that we have two reportable business segments following the acquisition. Our two reportable segments are as follows:

**Semiconductor** – We design, manufacture, sell and service thermal processing equipment and related controls for use by leading semiconductor manufacturers, and in electronics, automotive and other industries.

**Material and Substrate** – We produce consumables and machinery for lapping (fine abrading) and polishing of materials, such as sapphire substrates, optical components, silicon wafers, numerous types of crystal materials, ceramics and metal components. Our Material and Substrate segment includes our former SiC/LED segment in addition to IDI, as they sell complementary products to a similar market.

Information concerning our business segments is as follows, in thousands:

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2021	2020	2021	2020
<b>Net Revenues:</b>				
Semiconductor	\$ 19,501	\$ 12,357	\$ 52,195	\$ 41,581
Material and Substrate	3,599	2,870	8,670	8,155
Non-segment related	—	—	—	643
	<u>\$ 23,100</u>	<u>\$ 15,227</u>	<u>\$ 60,865</u>	<u>\$ 50,379</u>
<b>Operating income (loss):</b>				
Semiconductor	\$ 2,114	\$ 1,058	\$ 5,976	\$ 3,762
Material and Substrate	333	241	14	1,196
Non-segment related	(1,243)	(1,268)	(3,561)	(4,262)
	<u>\$ 1,204</u>	<u>\$ 31</u>	<u>\$ 2,429</u>	<u>\$ 696</u>
		<b>June 30,</b>	<b>September 30,</b>	
		<b>2021</b>	<b>2020</b>	
<b>Identifiable Assets:</b>				
Semiconductor	\$	65,155	\$	51,648
Material and Substrate		20,630		12,717
Non-segment related*		29,784		37,733
	<u>\$</u>	<u>115,569</u>	<u>\$</u>	<u>102,098</u>

\* Non-segment related assets include cash, property, income tax assets and other assets.

### Goodwill and other long-lived assets

We review our long-lived assets, including goodwill, for impairment at least annually in our fourth quarter or whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Additional information on impairment testing of long-lived assets, intangible assets and goodwill can be found in Notes 1 and 10 of our Annual Report on Form 10-K for the year ended September 30, 2020.

## 12. Major Customers and Foreign Sales

During the nine months ended June 30, 2021, two customers individually represented 17% and 14% of our net revenues. During the nine months ended June 30, 2020, no customer individually represented greater than 10% of our net revenues.

Our net revenues were from customers in the following geographic regions:

	Nine Months Ended June 30,	
	2021	2020
United States	22 %	31 %
Other	3 %	6 %
<b>Total North America</b>	<b>25 %</b>	<b>37 %</b>
China	33 %	25 %
Malaysia	4 %	4 %
Taiwan	17 %	15 %
Other	9 %	7 %
<b>Total Asia</b>	<b>63 %</b>	<b>51 %</b>
Germany	4 %	3 %
Other	8 %	9 %
<b>Total Europe</b>	<b>12 %</b>	<b>12 %</b>
	<b>100 %</b>	<b>100 %</b>

## 13. Assets Held for Sale, Discontinued Operations and Disposals

### *Discontinued Operations*

In April 2019, we announced that our Board determined that it was in the long-term best interest of the Company to exit the solar business segment and focus our strategic efforts on our semiconductor and silicon carbide/polishing business segments in order to more fully realize the opportunities the Company believes are presented in those areas. The divestitures of our solar business included our Tempress and SoLayTec subsidiaries, which comprised substantially all of our Solar segment. We classified substantially all of the Solar segment as held for sale in our Condensed Consolidated Balance Sheets and reported its results as discontinued operations in our Condensed Consolidated Statements of Operations for periods reported subsequent to the announcement.

On June 7, 2019 (“SoLayTec Sale Date”), we completed the sale of our subsidiary, SoLayTec, to a third party located in the Netherlands. Upon the sale, we recognized a gain of approximately \$1.6 million, which we reported as gain on sale of subsidiary in our Condensed Consolidated Statements of Operations for the three months ended June 30, 2019. Effective on the SoLayTec Sale Date, SoLayTec is no longer included in our consolidated financial statements.

Effective January 22, 2020 (“Tempress Sale Date”), we completed the sale of our subsidiary, Tempress Group Holding B.V. (“Tempress”) for nominal consideration to a third party located in the Netherlands. In connection with this sale transaction, we provided an unsecured term loan to Tempress in the principal sum of \$2.25 million, to be used to fund Tempress’ working capital requirements and to facilitate the restructuring of Tempress’ operations. We forgave \$ 0.5 million of the loan in accordance with the terms of the loan agreement. We recorded a pre-tax loss on deconsolidation of approximately \$10.9 million, of which approximately \$7.2 million was the recognition of previously recorded accumulated foreign currency translation losses. The total pre-tax loss does not have a material effect on our cash balances at our continuing operations. We also recognized a significant tax benefit relating to this loss, which can be carried over to future years. Effective on the Tempress Sale Date, Tempress is no longer included in our consolidated financial statements.

Operating results of our discontinued solar operations were as follows, in thousands:

	<b>Nine Months Ended June 30, 2020</b>
Revenues, net of returns and allowances	\$ 7,442
Cost of sales	5,969
Gross profit	1,473
Selling, general and administrative	1,814
Research, development and engineering	540
Restructuring charges	37
Operating loss	(918)
Loss on sale of subsidiary	(10,916)
Interest expense and other, net	(29)
Loss from discontinued operations before income taxes	(11,863)
Income tax benefit	(47)
<b>Net loss from discontinued operations, net of tax</b>	<b>\$ (11,816)</b>

Amtech's Condensed Consolidated Statements of Cash Flows combines cash flows from discontinued operations with cash flows from continuing operations within each cash flow statement category. The following table summarizes selected cash flow information for discontinued operations, in thousands:

	<b>Nine Months Ended June 30, 2020</b>
Loss from discontinued operations, net of tax	\$ (11,816)
Depreciation and amortization	\$ 180
Reversal of allowance for doubtful accounts, net	\$ (66)
Loss on sale of subsidiary	\$ (10,916)
Purchases of property, plant and equipment	\$ 1

*Other Disposal*

On December 13, 2019 ("R2D Sale Date"), we finalized the sale of our subsidiary, R2D Automation SAS ("R2D"), to certain members of R2D's management team. Upon the sale, we recognized a loss of approximately \$2.8 million, which we reported as loss on sale of subsidiary in our Condensed Consolidated Statements of Operations for the nine months ended June 30, 2020. Effective on the R2D Sale Date, R2D is no longer included in our consolidated financial statements. R2D does not meet the discontinued operations or held-for-sale criteria.

## Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our "Condensed Consolidated Financial Statements" in Item 1 of this Quarterly Report on Form 10-Q ("Quarterly Report") and our consolidated financial statements and related notes included in Item 8, "Financial Statements and Supplementary Data" in our Annual Report on Form 10-K for the fiscal year ended September 30, 2020.

### Overview

We are a leading, global manufacturer of capital equipment, including thermal processing and wafer polishing and related consumables used in fabricating semiconductor devices, such as silicon carbide ("SiC") and silicon power devices, analog and discrete devices, electronic assemblies and light-emitting diodes ("LEDs"). We sell these products to semiconductor device and module manufacturers worldwide, particularly in Asia, North America and Europe.

We operate in two reportable business segments, based primarily on the industry they serve: (i) Semiconductor, and (ii) Material and Substrate. In our Semiconductor segment, we supply thermal processing equipment, including solder reflow ovens, horizontal diffusion furnaces, and custom high-temp belt furnaces for use by semiconductor, electronics, and electro/mechanical assembly manufacturers. In our Material and Substrate segment, we produce substrate consumables, chemicals, and machinery for lapping (fine abrading) and polishing of materials, such as silicon wafers for semiconductor products, sapphire wafers for LED applications, and compound substrates, like silicon carbide wafers, for power device applications.

Our semiconductor customers are primarily manufacturers of integrated circuits and optoelectronics sensors and discrete ("O-S-D") components used in analog, power and radio frequency ("RF"). The semiconductor industry is cyclical and historically has experienced fluctuations. Our revenue is impacted by these broad industry trends.

### Strategy

We continue to focus on our plans to profitably grow our business and have developed a strategic growth plan and a capital allocation plan that we believe will support our growth objectives. Our Power Semiconductor strategic growth plan leverages our experience, products and capabilities in pursuit of growth, profitability and sustainability. Our core focus areas are:

- Emerging opportunities in the SiC industry – We believe we are well-positioned to take part in this significant growth area, specifically as it relates to silicon carbide wafer capacity expansion. We are working closely with our customers to understand their SiC growth plans, needs and opportunities. We are investing in our capacity, next generation product development, and in our people. We believe these investments will help fuel our growth in the emerging growth SiC industry.
- 300mm Horizontal Thermal Reactor – We have a highly successful and proven 300mm horizontal diffusion solution used for power semiconductor device manufacturing applications. We have a strong foundation with the leading 300mm power chip manufacturer, and, in fiscal 2019, we announced an order to another industry-leading manufacturer. In February 2020, we announced another order from a top-tier global power semiconductor customer in Asia, and in August 2020, we announced a repeat order for our 300mm solution. In March 2021, we announced multiple orders from a leading European semiconductor manufacturer in the power semiconductor sector. We believe we have a strong opportunity to continue expanding our customer base and grow revenue with our 300mm solution.
- As a major revenue contributor to our organization we expect our subsidiary, BTU International, Inc. ("BTU"), will continue to track semi industry growth cycles for our advanced semi-packaging and SMT products, in addition to specialized custom belt furnaces used in automotive and other specialized industrial applications. We believe that our investments in product innovation will provide BTU with opportunities to grow further, especially in high growth applications of consumer and industrial electronics, IOT, electric vehicles ("EV") and 5G communications.

We anticipate that the required investments to achieve our revenue growth targets will be in the range of \$6.0 - \$8.0 million in research and development and capital expenditures. We may also need to make investments in other areas of our business, such as management information systems and capacity expansions at other existing manufacturing facilities. Additionally, we may decide to divest some or all of our real estate holdings to streamline our balance sheet and provide additional working capital for our investments and research and development needs. Our current capacity expansion plans include the relocation of our Shanghai, China manufacturing facility, which is expected to occur in August 2021. This new facility will increase capacity in support of our Pyramax product line, serving our Advanced Packaging, other semiconductor packaging and SMT customers. We are and will continue to closely scrutinize these planned investments, in light of the COVID-19 challenges, and we may defer some of our projects. However, as a capital equipment manufacturer, we will continue to invest in our business to support working capital and fuel our future growth.

In addition to investments in our organic growth, another key aspect of our capital allocation policy is our plan to grow through acquisitions. We have the expertise and track record to identify strong acquisition targets in the semi and SiC growth environment and to execute transactions and integrations to provide for value creating, profitable growth in both the short-term and long-term. On March 3, 2021, we acquired Intersurface Dynamics, Inc. (“IDI”), a Connecticut-based manufacturer of substrate process chemicals used in various manufacturing processes, including semiconductors, silicon and compound semiconductor wafers, and optics. As of the date of the filing of this Quarterly Report on Form 10-Q, we do not have a definitive agreement to acquire any additional acquisition target.

### **Cybersecurity Incident**

On April 12, 2021, we detected a data incident in which attackers acquired data and disabled some of the technology systems used by one of our subsidiaries. Upon learning of the incident, we immediately engaged external counsel and retained a team of third-party forensic, incident response, and security professionals to investigate and determine the full scope of this incident. We also notified law enforcement officials and confirmed that the incident is covered by our insurance. We are wrapping up the investigation of the data incident with assistance from our outside professionals, and indications are that the unauthorized third-party gained access to certain personal information relating to employees and their beneficiaries for some of our operations. There is currently no indication of any misuse of this information.

Despite this disruption, production continued in our facilities. Our previously disabled subsidiary network is now back up and running securely. Working alongside our security professionals, we were able to bring our subsidiary’s systems online with enhanced security controls. We have deployed an advanced next generation anti-virus and endpoint detection and response tool, as well as Managed Detection & Response services. We remain committed to protecting the security of the personal information entrusted to us and providing high-quality products and service to our customers.

We recorded approximately \$1.1 million of expense related to this incident, which is included in selling, general and administrative expenses, during the third quarter of fiscal 2021. The expense is primarily related to third-party service providers, including security professionals as well as legal and response teams. We may make additional investments in the future to further strengthen our cyber security. We expect to file an insurance claim during the fourth quarter of fiscal 2021 related to the incident. Disputes over the extent of insurance coverage for claims are not uncommon, and there will be a time lag between the initial incurrence of costs and the receipt of any insurance proceeds. There is no guarantee that we will be fully reimbursed for all expenses incurred.

### **Solar and Automation Divestitures**

On April 3, 2019, we announced that our Board of Directors (the “Board”) determined that it was in the long-term best interest of the Company to exit the solar business segment and focus our strategic efforts on our semiconductor and silicon carbide/polishing business segments in order to more fully realize the opportunities the Company believes are presented in those areas. We completed the sale of our solar subsidiaries, SoLayTec and Tempres, on June 7, 2019 and January 22, 2020, respectively. Additionally, on December 13, 2019, we completed the sale of our automation division, R2D, to certain members of R2D’s management team.

## Segment Reporting Changes

Upon the acquisition of IDI in the second quarter of 2021, we evaluated our organizational structure and concluded that we have two reportable business segments following the acquisition. Our Material and Substrate segment includes our former SiC/LED segment in addition to IDI from the date of acquisition.

In the second quarter of 2019, we began the process to divest our solar business, which we completed on January 22, 2020 with the sale of our Tempres subsidiary. As such, we have reported the results of the Solar segment as discontinued operations in our Condensed Consolidated Statements of Operations for 2020.

## Results of Operations

The following table sets forth certain operational data as a percentage of net revenue for the periods indicated:

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2021	2020	2021	2020
Net revenue	100 %	100 %	100 %	100 %
Cost of sales	56 %	61 %	58 %	61 %
Gross margin	44 %	39 %	42 %	39 %
Selling, general and administrative	31 %	32 %	30 %	32 %
Research, development and engineering	7 %	6 %	8 %	5 %
Restructuring charges	— %	1 %	— %	1 %
Operating income	6 %	— %	4 %	1 %
Loss on sale of subsidiary	— %	— %	— %	(5) %
Interest (expense) income and other, net	(1) %	— %	(1) %	1 %
Income (loss) from continuing operations before income taxes	5 %	— %	3 %	(3) %
Income tax provision	3 %	1 %	2 %	1 %
Income (loss) from continuing operations, net of tax	2 %	(1) %	1 %	(4) %
Loss from discontinued operations, net of tax	— %	— %	— %	(23) %
Net income (loss)	2 %	(1) %	1 %	(27) %

## Net Revenue

Net revenue consists of revenue recognized upon shipment or installation of equipment, with the exception of products using new technology, for which revenue is recognized upon customer acceptance. Spare parts sales are recognized upon shipment and service revenue is recognized upon completion of the service activity, which is generally ratable over the term of the service contract. Since the majority of our revenue is generated from large system sales, revenue and operating income can be significantly impacted by the timing of system shipments and system acceptances.

Our net revenue by operating segment was as follows (dollars in thousands):

Segment	Three Months Ended June 30,		Incr (Decr)	% Change	Nine Months Ended June 30,		Incr (Decr)	% Change
	2021	2020			2021	2020		
Semiconductor	\$ 19,501	\$ 12,357	\$ 7,144	58 %	\$ 52,195	\$ 41,581	\$ 10,614	26 %
Material and Substrate	3,599	2,870	729	25 %	8,670	8,155	515	6 %
Non-segment related	—	—	—	— %	—	643	(643)	(100) %
Total net revenue	<u>\$ 23,100</u>	<u>\$ 15,227</u>	<u>\$ 7,873</u>	52 %	<u>\$ 60,865</u>	<u>\$ 50,379</u>	<u>\$ 10,486</u>	21 %

Total net revenue for the quarters ended June 30, 2021 and 2020 was \$23.1 million and \$15.2 million, respectively, an increase of approximately \$7.9 million or 52%. Our semiconductor segment revenues are dependent

on our customers' expansions, and our 2020 results were negatively impacted by the uncertainty in the global economy due primarily to the impact of the COVID-19 virus, as well as lingering trade tensions between the U.S. and China. Beginning in the third quarter of 2020, we experienced a return to near-capacity in our China factory. This trend has continued into fiscal 2021, as sales across all our semi platforms have increased over the prior year. Material and Substrate revenue increased primarily due to the addition of IDI in March 2021, which accounted for approximately 73% of the revenue increase between periods. The remaining increase is due to higher machine and machine parts sales between periods. The recovery in our Material and Substrate segment continues to be slower than expected as most of our customers were negatively affected by COVID-19 and delayed their expansion plans; however, we are experiencing an increase in machine purchases and believe there remains significant potential in the SiC industry and long-term growth in power semiconductors.

Total net revenue for the nine months ended June 30, 2021 and 2020 was \$60.9 million and \$50.4 million, respectively, an increase of approximately \$10.5 million or 21%. Revenue from the Semiconductor segment increased \$10.6 million compared to the prior year period. This change is primarily attributable to higher shipments across all of our product lines in the 2021 period. Revenue from our Material and Substrate segment increased \$0.5 million due to the addition of IDI in March 2021. Excluding IDI's revenue, Material and Substrate revenue decreased approximately \$0.2 million, due to lower sales of consumable products for Sapphire customers, as we faced increased competition from lower-cost Chinese manufacturers. We are actively looking for cost reduction opportunities and are making efforts to regain this market-share; however, we do expect this trend to continue in the near term for consumables sales to Sapphire customers. Non-segment related revenues relate to R2D, the automation division that we divested in December 2019.

### Backlog and Orders

Our backlog as of June 30, 2021 and 2020 was as follows (dollars in thousands):

Segment	June 30,		Incr (Decr)	% Change
	2021	2020		
Semiconductor	\$ 32,388	\$ 13,798	\$ 18,590	135 %
Material and Substrate	1,907	1,423	484	34 %
Total backlog	\$ 34,295	\$ 15,221	\$ 19,074	125 %

New orders booked in the three and nine months ended June 30, 2021 and 2020 were as follows (dollars in thousands):

Segment	Three Months Ended June 30,				Nine Months Ended June 30,			
	2021	2020	Incr (Decr)	% Change	2021	2020	Incr (Decr)	% Change
Semiconductor	\$ 26,607	\$ 8,356	\$ 18,251	218 %	\$ 71,741	\$ 40,469	\$ 31,272	77 %
Material and Substrate	4,254	2,474	1,780	72 %	9,515	8,612	903	10 %
Total new orders	\$ 30,861	\$ 10,830	\$ 20,031	185 %	\$ 81,256	\$ 49,081	\$ 32,175	66 %

As of June 30, 2021, one Semiconductor customer individually accounted for 31% of our backlog. No other customer accounted for more than 10% of our backlog as of June 30, 2021. The orders included in our backlog are generally credit approved customer purchase orders believed to be firm and are generally expected to ship within the next twelve months. Because our orders are typically subject to cancellation or delay by the customer, our backlog at any particular point in time is not necessarily representative of actual sales for future periods, nor is backlog any assurance that we will realize profit from completing these orders.

## Gross Profit and Gross Margin

Gross profit is the difference between net revenue and cost of goods sold. Cost of goods sold consists of purchased material, labor and overhead to manufacture equipment and spare parts and the cost of service and support to customers for installation, warranty and paid service calls. Gross margin is gross profit as a percent of net revenue. Our gross profit and gross margin by operating segment were as follows (dollars in thousands):

Segment	Three Months Ended June 30,					Nine Months Ended June 30,				
	2021	Gross Margin	2020	Gross Margin	Incr (Decr)	2021	Gross Margin	2020	Gross Margin	Incr (Decr)
Semiconductor	\$ 8,599	44 %	\$ 4,953	40 %	\$ 3,646	\$ 22,604	43 %	\$ 16,552	40 %	\$ 6,052
Material and Substrate	1,480	41 %	998	35 %	482	2,715	31 %	2,922	36 %	(207)
Non-segment related	—	— %	—	— %	—	—	— %	9	1 %	(9)
Total gross profit	<u>\$ 10,079</u>	44 %	<u>\$ 5,951</u>	39 %	<u>\$ 4,128</u>	<u>\$ 25,319</u>	42 %	<u>\$ 19,483</u>	39 %	<u>\$ 5,836</u>

Gross profit for the three months ended June 30, 2021 and 2020 was \$10.1 million (44% of net revenue) and \$6.0 million (39% of net revenue), respectively, an increase of \$4.1 million. Our gross margins can be affected by capacity utilization and the type and volume of machines and consumables sold each quarter. Gross margin on products from our Semiconductor segment increased compared to the three months ended June 30, 2020, due primarily to increased capacity utilization and favorable product mix, partially offset by an increase in labor costs, as we made targeted investments in our labor force to meet existing demand. We expect rising labor costs to continue, as the labor markets in which we operate remain competitive. Gross margin on products from our Material and Substrate segment increased compared to the three months ended June 30, 2020, due primarily to the addition of IDI as well as higher machine sales leading to improved utilization, partially offset by higher depreciation. We are experiencing increased material costs across all of our segments and expect this trend to continue through at least the end of fiscal 2021. In response to such increased costs, we are reviewing our pricing plans and supplier agreements and expect to pass these increased costs to our customers where possible; however, we continue to experience pricing pressure from our customers.

Gross profit for the nine months ended June 30, 2021 and 2020 was \$25.3 million (42% of net revenue) and \$19.5 million (39% of net revenue), respectively, an increase of \$5.8 million. Gross margin on products from our Semiconductor segment increased compared to the nine months ended June 30, 2020, due primarily to favorable product mix, lower labor costs as a portion of our engineers finished customer-specific design projects and began work on strategic-development projects, and a benefit from the usage of previously reserved inventory. Gross margin on products from our Material and Substrate segment decreased compared to the nine months ended June 30, 2020, due primarily to increased material, labor and fixed costs as a result of our facility relocation, which occurred in the prior year period, as well as higher inventory obsolescence charges.

### Selling, General and Administrative

Selling, general and administrative expenses (“SG&A”) consists of the cost of employees, consultants and contractors, facility costs, sales commissions, shipping costs, promotional marketing expenses, legal and accounting expenses and bad debt expense.

SG&A for the three months ended June 30, 2021 and 2020 were \$7.3 million and \$4.8 million, respectively. SG&A increased compared to the prior year quarter due primarily to costs associated with the data incident in April 2021 of approximately \$1.1 million. Additionally, the fiscal 2021 period includes increases in labor, travel and commissions expenses, as well as SG&A for IDI for the full quarter. We expect rising labor costs to continue as the labor market in each of our locations remains competitive. The fiscal 2020 period included a benefit of \$0.3 million from payroll tax credits that were part of the CARES Act.

SG&A for the nine months ended June 30, 2021 and 2020 were \$18.2 million and \$16.1 million, respectively. SG&A increased compared to the prior year period due primarily to costs associated with the data incident in April 2021 of \$1.1 million. We expect to file an insurance claim during the fourth quarter related to the incident. There is no guarantee that we will be fully reimbursed for all expenses incurred. The fiscal 2020 period included a benefit of \$0.3 million from payroll tax credits that were part of the CARES Act.

### ***Research, Development and Engineering***

Research, development and engineering (“RD&E”) expenses consist of the cost of employees, consultants and contractors who design, engineer and develop new products and processes as well as materials and supplies used in producing prototypes. We receive reimbursements through governmental research and development grants which are netted against these expenses when certain conditions have been met.

RD&E expense, net of grants earned, for the three months ended June 30, 2021 and 2020 were \$1.5 million and \$0.9 million, respectively, and \$4.6 million and \$2.4 million in the nine months ended June 30, 2021 and 2020, respectively. The increase in RD&E expenses is due to increased labor expense related to a portion of our engineers as they completed customer-specific design projects and began work on strategic-development projects. We expect these strategic projects to be completed during fiscal 2022. Grants earned are immaterial in all periods presented.

### ***Restructuring Charges***

We recorded restructuring charges of \$71,000 in the three and nine months ended June 30, 2021. These one-time charges relate to staff reductions in our Semiconductor operations. We recorded restructuring charges of \$217,000 in the three and nine months ended June 30, 2020. These one-time charges were the result of staff reductions at our Massachusetts operations as we evaluated staffing across our Semiconductor operations.

### ***Income Taxes***

Our effective tax rate continues to be higher than the statutory rate as a result of higher income in foreign jurisdictions. We expect this trend to continue throughout 2021. For the three months ended June 30, 2021 and 2020, we recorded income tax expense at our continuing operations of \$0.7 million and \$0.1 million, respectively. For the nine months ended June 30, 2021 and 2020, we recorded income tax expense of \$1.3 million and \$0.3 million, respectively. Tax expense for the nine months ended June 30, 2021, includes a benefit of approximately \$0.3 million related to the reversal of previously recorded uncertain tax positions. In the nine months ended June 30, 2020, we recorded an income tax benefit of \$47,000 in our discontinued operations. The income tax provisions are based upon estimates of annual income, annual permanent differences and statutory tax rates in the various jurisdictions in which we operate, except that certain loss jurisdictions and discrete items are treated separately.

Generally accepted accounting principles require that a valuation allowance be established when it is “more likely than not” that all or a portion of deferred tax assets will not be realized. A review of all available positive and negative evidence needs to be considered, including a company’s performance, the market environment in which the company operates and the length of carryback and carryforward periods. According to those principles, it is difficult to conclude that a valuation allowance is not needed when the negative evidence includes cumulative losses in recent years. We have concluded that we will maintain a full valuation allowance for all net deferred tax assets related to the carryforwards of U.S. net operating losses and foreign tax credits. We will continue to monitor our cumulative income and loss positions in the U.S. and foreign jurisdictions to determine whether full valuation allowances on net deferred tax assets are appropriate.

Our future effective income tax rate depends on various factors, such as the amount of income (loss) in each tax jurisdiction, tax regulations governing each region, non-tax deductible expenses incurred as a percent of pre-tax income and the effectiveness of our tax planning strategies.

### ***Discontinued Operations***

As disclosed previously in the “Solar and Automation Divestitures” section, we announced that our Board determined that it was in the long-term best interest of the Company to exit the solar business segment and focus our strategic efforts on our semiconductor and silicon carbide/polishing business segments in order to more fully realize the opportunities we believe are presented in those areas. The divestitures included our Tempress and SoLayTec subsidiaries, which comprised substantially all of our Solar segment. As such, we reported the results of the Solar segment as discontinued operations in our Condensed Consolidated Statements of Operations. SoLayTec was sold effective June 7, 2019, and Tempress was sold effective January 22, 2020 (see Note 13 for additional information).

## Liquidity and Capital Resources

The following table sets forth for the periods presented certain consolidated cash flow information (in thousands):

	Nine Months Ended June 30,	
	2021	2020
Net cash used in operating activities	\$ (2,772)	\$ (990)
Net cash used in investing activities	(5,872)	(10,800)
Net cash provided by (used in) financing activities	864	(1,486)
Effect of exchange rate changes on cash, cash equivalents and restricted cash	(250)	578
Net decrease in cash, cash equivalents and restricted cash	(8,030)	(12,698)
Cash, cash equivalents and restricted cash, beginning of period*	45,070	59,134
Cash, cash equivalents and restricted cash, end of period	\$ 37,040	\$ 46,436

\* Includes Cash, Cash Equivalents and Restricted Cash that are included in Held-For-Sale Assets on the Condensed Consolidated Balance Sheets for periods prior to January 22, 2020.

### Cash and Cash Flow

The decrease in cash and cash equivalents from September 30, 2020 of \$8.0 million was primarily due to cash paid for the acquisition of IDI and changes in working capital, partially offset by proceeds received from the exercise of stock options. We maintain a portion of our cash and cash equivalents in RMB at our Chinese operations; therefore, changes in the exchange rates have an impact on our cash balances. Our working capital was \$65.8 million as of June 30, 2021 and \$69.1 million as of September 30, 2020. The decrease in working capital occurred primarily due to increases in inventory balances and related accounts payable in preparation to meet our shipment schedules for the next two quarters, as well as an increase in accounts receivable due to higher shipments late in the third quarter of fiscal 2021. Our ratio of current assets to current liabilities was 5.2:1 as of June 30, 2021, and 10.2:1 as of September 30, 2020.

The success of our growth strategy is dependent upon the availability of additional capital resources on terms satisfactory to management. Our sources of capital in the past have included the sale of equity securities, which includes common stock sold in private transactions and public offerings, long-term debt and customer deposits. There can be no assurance that we can raise such additional capital resources when needed or on satisfactory terms. We believe that our principal sources of liquidity discussed above are sufficient to support operations for at least the next twelve months. We have never paid dividends on our common stock.

### Cash Flows from Operating Activities

Cash used in our operating activities was approximately \$2.8 million for the nine months ended June 30, 2021, compared to \$1.0 million for the nine months ended June 30, 2020. During the nine months ended June 30, 2021, we increased our inventory balances in preparation for upcoming shipments scheduled for the fourth quarter of fiscal 2021 and the first quarter of fiscal 2022. Additionally, our accounts receivable increased during this period as most of our shipments occurred late in the third quarter and our customers generally have payment terms of 60-90 days. During the nine months ended June 30, 2020, we increased our inventory balances to mitigate risks in our supply chain resulting from the COVID-19 pandemic, as well as in preparation for a large shipment that occurred in the first quarter of fiscal year 2021.

### Cash Flows from Investing Activities

For the nine months ended June 30, 2021 and 2020, cash used in investing activities was \$5.9 million and \$10.8 million, respectively. The fiscal 2021 amount includes \$5.1 million net cash paid for the acquisition of IDI in addition to \$0.8 million of cash used for capital expenditures. The fiscal 2020 amount reflects the divestiture of our solar business as well as approximately \$0.9 million of capital expenditures. We expect capital expenditures to increase throughout fiscal 2021 and 2022 as we make targeted investments in our IT systems and as we complete the relocation of our Semiconductor manufacturing facility in Shanghai, China, which is expected to occur in August 2021.

### ***Cash Flows from Financing Activities***

For the nine months ended June 30, 2021, \$0.9 million of cash provided by financing activities was comprised of approximately \$1.1 million of proceeds received from the exercise of stock options, partially offset by payments on long-term debt of \$0.3 million. For the nine months ended June 30, 2020, \$1.5 million of cash used in financing activities was comprised of \$0.8 million of proceeds received from the exercise of stock options, which was fully offset by \$2.0 million used for stock repurchases and payments on long-term debt of \$0.3 million.

### **Off-Balance Sheet Arrangements**

As of June 30, 2021, we had no off-balance sheet arrangements as defined in Item 303(a)(4) of Regulation S-K promulgated by the SEC that have or are reasonably likely to have a current or future effect on financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources that are material to investors.

### **Contractual Obligations**

Unrecorded purchase obligations at our continuing operations were \$11.1 million as of June 30, 2021, compared to \$4.6 million as of September 30, 2020, an increase of \$6.5 million. This increase is primarily attributable to investments in inventory required to fulfill the increased orders for our diffusion furnaces as well as increased orders for products sold by our Shanghai, China location.

There were no other material changes to the contractual obligations included in Part II, Item 7. “Management’s Discussion and Analysis of Financial Condition and Results of Operations” of our Annual Report on Form 10-K for the year ended September 30, 2020.

### **Critical Accounting Policies**

Part I, Item 2. “Management’s Discussion and Analysis of Financial Condition and Results of Operations” of this Quarterly Report discusses our condensed consolidated financial statements that have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these condensed consolidated financial statements requires us to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of the condensed consolidated financial statements, the disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements and the reported amounts of revenue and expenses during the reporting period.

On an ongoing basis, we evaluate our estimates and judgments, including those related to revenue recognition, inventory valuation, accounts receivable collectability, warranty and impairment of long-lived assets. We base our estimates and judgments on historical experience and on various other factors that we believe to be reasonable under the circumstances. The results of these estimates and judgments form the basis for making conclusions about the carrying value of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

A critical accounting policy is one that is both important to the presentation of our financial position and results of operations, and requires management’s most difficult, subjective or complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain. These uncertainties are discussed in Part I, Item 1A of our Annual Report on Form 10-K for the year ended September 30, 2020. We believe our critical accounting policies relate to the more significant judgments and estimates used in the preparation of our consolidated financial statements.

We believe the critical accounting policies discussed in the section entitled “Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations – Critical Accounting Policies” in our Annual Report on Form 10-K for the fiscal year ended September 30, 2020 represent the most significant judgments and estimates used in the preparation of our consolidated financial statements. There have been no significant changes in our critical accounting policies during the nine months ended June 30, 2021.

### **Impact of Recently Issued Accounting Pronouncements**

For discussion of the impact of recently issued accounting pronouncements, see “Part I, Item 1. Financial Information” under “Impact of Recently Issued Accounting Pronouncements.”

### **Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

As a smaller reporting company, as defined by Rule 12b-2 of the Exchange Act and in Item 10(f)(1) of Regulation S-K, we are electing scaled disclosure reporting obligations and, therefore, are not required to provide the information requested by this Item.

### **Item 4. CONTROLS AND PROCEDURES**

#### ***Disclosure Controls and Procedures***

Our management, including our Chief Executive Officer (“CEO”) and our Chief Financial Officer (“CFO”), has carried out an evaluation of the effectiveness of our disclosure controls and procedures as of June 30, 2021, pursuant to Exchange Act Rules 13a-15(e) and 15(d)-15(e). Disclosure controls and procedures means controls and other procedures that are designed to ensure that information required to be disclosed by the Company in the reports it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is accumulated and communicated to management, including the principal executive and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure. Based upon that evaluation, our CEO and CFO have concluded that as of such date, our disclosure controls and procedures in place were effective.

#### ***Changes in Internal Control Over Financial Reporting***

There have not been any changes in the Company’s internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the third fiscal quarter to which this report relates that materially affected, or are reasonably likely to materially affect, the internal control over financial reporting of the Company.

## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

For discussion of legal proceedings, see Note 10 to our condensed consolidated financial statements under “Part I, Item 1. Financial Information” under “Commitments and Contingencies” of this Quarterly Report.

### Item 1A. Risk Factors

We refer you to documents filed by us with the SEC, specifically “Item 1A. Risk Factors” in our Annual Report on Form 10-K for the fiscal year ended September 30, 2020 (the “2020 Form 10-K”), which identifies important risk factors that could materially affect our business, financial condition and future results. We also refer you to the factors and cautionary language set forth in the section entitled “Cautionary Statements Regarding Forward-Looking Statements” immediately preceding “Item 1. Condensed Consolidated Financial Statements” of this Quarterly Report on Form 10-Q. This Quarterly Report on Form 10-Q, including the accompanying condensed consolidated financial statements and related notes, should be read in conjunction with such risks and other factors for a full understanding of our operations and financial condition. The risks described in our 2020 Form 10-K and any described herein are not the only risks facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition or operating results. Except as set forth below and in our Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2021, there have been no material changes to the risk factors previously disclosed in our 2020 Form 10-K.

#### ***Information security breaches or failures of our information technology systems may have a negative impact on our operations and our reputation.***

We may be subject to information security breaches or failures of our information technology systems caused by advanced persistent threats, unauthorized access, sabotage, vandalism, terrorism or accident. Compromises and failure to our information technology networks and systems could result in unauthorized release of our confidential or proprietary information, or that of our customers and suppliers, as well as employee personal data. The costs to protect against or alleviate breaches and systems failures require significant human and financial capital expenditures, which in turn could potentially disrupt our continuing operations, increase our liability as a result of compromises to personally identifiable information, and may lead to a material and adverse effect on our financial reporting, reputation and business.

On April 12, 2021, we detected a data incident in which attackers acquired data and disabled some of the technology systems used by one of our subsidiaries. Upon learning of the incident, we immediately engaged external counsel and retained a team of third-party forensic, incident response, and security professionals to investigate and determine the full scope of this incident. We also notified law enforcement officials and confirmed that the incident is covered by our insurance. We are wrapping up the investigation of the data incident with the assistance from our outside professionals, and indications are that the unauthorized third-party gained access to certain personal information relating to employees and their beneficiaries for some of our operations. There is currently no indication of any misuse of this information.

Despite this disruption, production continued in our facilities. Our previously disabled subsidiary network is now back up and running securely. Working alongside our security professionals, we were able to bring our subsidiary’s systems online with enhanced security controls. We have deployed an advanced next generation anti-virus and endpoint detection and response tool, as well as Managed Detection & Response services. We remain committed to protecting the security of the personal information entrusted to us and providing high-quality products and service to our customers.

Although we are in the final stages of completing the investigation of the data incident, we caution that this incident could result in legal claims or proceedings, regulatory investigations or actions, and other types of liability under laws that protect the privacy and security of personal information, including federal, state and foreign data protection and privacy regulations, violations of which could result in significant judgements against us, penalties and fines.

The cost of investigating, mitigating and responding to data incidents and complying with any applicable breach notification obligations to individuals, regulators, customers and others, including the April 2021 data incident, could be significant. To date, we have incurred approximately \$1.1 million of related expense. Our insurance policy has a specific payout limit. Based on information available to us, we expect that our claim will not exceed this limit, but that will depend on the ultimate amount of costs and other losses arising from such disruptions, failures, attempted attacks or security breaches. In addition, such insurance may not be available to us in the future on economically reasonable terms, or at all. Further, defending a suit, regardless of its merit, could be costly, divert management attention and harm our reputation.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

***Issuer Purchases of Equity Securities***

On February 9, 2021, the Board approved a stock repurchase program, pursuant to which the Company may repurchase up to \$4 million of its outstanding Common Stock over a one-year period, commencing on February 16, 2021. Repurchases under the program will be made in open market transactions at prevailing market prices, in privately negotiated transactions, or by other means in compliance with the rules and regulations of the Securities and Exchange Commission; however, the Company has no obligation to repurchase shares and the timing, actual number, and value of shares to be repurchased is subject to management's discretion and will depend on the Company's stock price and other market conditions. The Company may, in the sole discretion of the Board, terminate the repurchase program at any time while it is in effect. Repurchased shares may be retired or kept in treasury for further issuance.

During the three months ended June 30, 2021, we did not repurchase any of our equity securities nor did we sell any equity securities that were not registered under the Securities Act of 1933, as amended.

**Item 3. Defaults Upon Senior Securities**

None.

**Item 4. Mine Safety Disclosures**

Not applicable.

**Item 5. Other Information**

None.

**Item 6. Exhibits**

EXHIBIT NO.	EXHIBIT DESCRIPTION	INCORPORATED BY REFERENCE				FILED HEREWITH
		FORM	FILE NO.	EXHIBIT NO.	FILING DATE	
<a href="#">31.1</a>	<a href="#">Certification Pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934, as Amended</a>				X	
<a href="#">31.2</a>	<a href="#">Certification Pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934, as Amended</a>				X	
<a href="#">32.1</a>	<a href="#">Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</a>				X	
<a href="#">32.2</a>	<a href="#">Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</a>				X	
101.INS	Inline XBRL Instance Document – the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.				X	
101.SCH	Inline XBRL Taxonomy Extension Schema Document				X	
101.PRE	Inline Taxonomy Presentation Linkbase Document				X	
101.CAL	Inline XBRL Taxonomy Calculation Linkbase Document				X	
101.LAB	Inline XBRL Taxonomy Label Linkbase Document				X	
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document				X	
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)				X	

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AMTECH SYSTEMS, INC.

By /s/ Lisa D. Gibbs Dated: August 4, 2021  
Lisa D. Gibbs  
Vice President and Chief Financial Officer  
(Principal Financial Officer and Duly Authorized Officer)

AMTECH SYSTEMS, INC. AND ITS SUBSIDIARIES  
CERTIFICATION PURSUANT TO RULE 13a-14(a)/15d-14(a)  
OF THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED

I, Michael Whang, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Amtech Systems, Inc. (the “registrant”),
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

By /s/ Michael Whang  
Michael Whang  
Chief Executive Officer  
Amtech Systems, Inc.

Date: August 4, 2021

AMTECH SYSTEMS, INC. AND ITS SUBSIDIARIES  
CERTIFICATION PURSUANT TO RULE 13a-14(a)/15d-14(a)  
OF THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED

I, Lisa D. Gibbs, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Amtech Systems, Inc. (the “registrant”),
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

By /s/ Lisa D. Gibbs  
Lisa D. Gibbs  
Vice President and Chief Financial Officer  
Amtech Systems, Inc.

Date: August 4, 2021

AMTECH SYSTEMS, INC. AND ITS SUBSIDIARIES  
CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Amtech Systems, Inc. (the "Company") on Form 10-Q for the period ended June 30, 2021, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Michael Whang, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. section 1350, as adopted pursuant to section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

By /s/ Michael Whang  
Michael Whang  
Chief Executive Officer  
Amtech Systems, Inc.

Date: August 4, 2021

The foregoing certification is being furnished pursuant to 18 U.S.C. Section 1350. It is not being filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and it is not to be incorporated by reference into any filing of the Company, regardless of any general incorporation language in such filing.

AMTECH SYSTEMS, INC. AND ITS SUBSIDIARIES  
CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Amtech Systems, Inc. (the "Company") on Form 10-Q for the period ended June 30, 2021, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Lisa D. Gibbs, Vice President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. sections 1350, as adopted pursuant to sections 906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

By /s/ Lisa D. Gibbs  
Lisa D. Gibbs  
Vice President and Chief Financial Officer  
Amtech Systems, Inc.

Date: August 4, 2021

The foregoing certification is being furnished pursuant to 18 U.S.C. Section 1350. It is not being filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and it is not to be incorporated by reference into any filing of the Company, regardless of any general incorporation language in such filing.