### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### FORM 8-K

#### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): August 4, 2021

## Amtech Systems, Inc.

(Exact Name of Registrant as Specified in Charter)

Arizona (State or other jurisdiction of incorporation) 000-11412 (Commission File Number) 86-0411215 (IRS Employer Identification No.)

131 S. Clark Drive, Tempe, Arizona (Address of Principal Executive Offices) 85281 (Zip Code)

Registrant's telephone number, including area code: (480) 967-5146

Not Applicable

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligations of the registrant under any of the following provisions *kee* General Instruction A.2.):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

|  | Trading   |   |
|--|-----------|---|
| Title of each class                      | Symbol(s) | Name of each exchange on which registered |
| Common Stock, par value \$0.01 per share | ASYS      | NASDAQ Global Select Market               |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Item 2.02 Results of Operations and Financial Condition.

On August 4, 2021, Amtech Systems, Inc. (the "Registrant" or the "Company") announced by press release its results of operations for the third quarter ended June 30, 2021. A copy of the press release is included as Exhibit 99.1 to this Current Report and is incorporated herein by reference.

The information contained in this Current Report, including the accompanying Exhibit 99.1, is furnished pursuant to Item 2.02 of Form 8-K and shall not be incorporated by reference into any filing of the Registrant, whether made before or after the date hereof, regardless of any general incorporation language in such filing, unless expressly incorporated by specific reference in such filing. The information in this Current Report, including the accompanying Exhibit 99.1, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section or Sections 11 and 12(a)(2) of the Securities Act of 1933, as amended.

#### Item 9.01 Financial Statements and Exhibits.

d) Exhibits.

| Exhibit No. | Description   |
|-------------|---|
| <u>99.1</u> | Press release dated August 4, 2021  |
| 104         | Cover Page Interactive Data File (embedded within the Inline XBRL document) |

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: August 4, 2021

AMTECH SYSTEMS, INC.

By: <u>/s/ Lisa D. Gibbs</u> Name: Lisa D. Gibbs Title: Vice President and Chief Financial Officer



### Amtech Reports Third Quarter Fiscal 2021 Results

TEMPE, Ariz., August 4, 2021 -- Amtech Systems, Inc. (NASDAQ: ASYS), a manufacturer of capital equipment, including thermal processing and wafer polishing, and related consumables used in fabricating semiconductor devices, such as silicon carbide (SiC) and silicon power devices, analog and discrete devices, electronic assemblies and light-emitting diodes (LEDs), today reported results for its third quarter ended June 30, 2021.

#### Third Quarter Fiscal 2021 Financial and Operational Highlights:

- Net revenue of \$23.1 million
- Operating income of \$1.2 million, inclusive of approximately \$1.1 million of SG&A expenses related to our cybersecurity incident in April 2021
- Income from continuing operations, net of tax, of \$0.4 million
- Income per diluted share of \$0.03
- Customer orders of \$30.9 million
- June 30, 2021 backlog of \$34.3 million
- Book to bill ratio of 1.3:1
- Unrestricted cash of \$37.0 million

Mr. Michael Whang, Chief Executive Officer of Amtech, commented, "Our strong momentum continued in the third quarter, with revenue growing 17% sequentially and 52% year over year. Broad-based demand for our Semiconductor products remains strong, while the resumption of Material and Substrate equipment purchases signals a growing confidence in our customers' outlook. Combined with the longer-term growth opportunities created by power semiconductors, advanced packaging, automotive electronics, electric vehicles, and 5G communications, we believe our leadership position in the markets we serve will drive growth and profitability in the years ahead."

#### **GAAP Financial Results**

| (in millions, except per share amounts)                    | Q3<br>2021 | F۱ | Q2<br>( 2021 | F  | Q3<br>Y 2020 | 9  | Months 2021 | 9  | 0 Months<br>2020 |
|--|------------|----|--------------|----|--------------|----|-------------|----|------------------|
| Net revenues   | \$<br>23.1 | \$ | 19.8         | \$ | 15.2         | \$ | 60.9        | \$ | 50.4             |
| Gross profit   | \$<br>10.1 | \$ | 7.7          | \$ | 6.0          | \$ | 25.3        | \$ | 19.5             |
| Gross margin   | 43.6%      | 6  | 39.19        | 6  | 39.1%        | 6  | 41.6%       | 6  | 38.7%            |
| Operating income   | \$<br>1.2  | \$ | 0.2          | \$ | 0.0          | \$ | 2.4         | \$ | 0.7              |
| Operating margin   | 5.2%       | 6  | 0.9%         | 6  | 0.29         | 6  | 4.0%        | 6  | 1.4%             |
| Income (loss) from continuing operations, net of tax       | \$<br>0.4  | \$ | (0.2)        | \$ | (0.1)        | \$ | 0.8         | \$ | (1.9)            |
| Diluted income (loss) per share from continuing operations | \$<br>0.03 | \$ | (0.02)       | \$ | (0.01)       | \$ | 0.06        | \$ | (0.13)           |

Net revenues increased 17% sequentially and increased 52% from the third quarter of fiscal 2020, with the sequential increase primarily attributed to strong shipments of our advanced packaging and SMT equipment and

increased shipments of our polishing machines. The same prior year period was affected by the COVID-19 pandemic. IDI accounted for approximately \$534,000 of the third quarter fiscal 2021 revenue.

Gross margin increased in the third quarter of fiscal 2021 sequentially and compared to prior year due to product mix and increased capacity utilization, partially offset by rising labor and material costs.

Selling, General & Administrative ("SG&A") expenses increased \$1.6 million sequentially and \$2.5 million compared to the same prior year period due primarily to approximately \$1.1 million in expenses related to the cyber incident in April 2021, a majority of which will be claimed with our cyber insurance carrier, as well as increased commissions on higher sales. Also, the third quarter of fiscal 2021 includes IDI for the full period. Additionally, the prior year quarter benefited from \$0.3 million COVID payroll tax credits and had lower travel and trade show expenses due to COVID.

Research and Development decreased \$0.3 million sequentially and increased \$0.6 million compared to the same prior year period due primarily to the timing of materials used in our strategic R&D projects.

Operating income was \$1.2 million, compared to operating income of \$0.2 million in the second quarter of fiscal 2021 and operating income of less than \$0.1 million in the same prior year period.

Income tax provision was \$0.7 million for the three months ended June 30, 2021, compared to a provision of \$0.5 million in the preceding quarter and \$0.1 million in the same prior year period.

Income from continuing operations, net of tax, for the third quarter of fiscal 2021 was \$0.4 million, or 3 cents per share. This compares to loss from continuing operations of \$0.1 million, or 1 cent per share, for the third quarter of fiscal 2020 and loss of \$0.2 million, or 2 cent per share, in the preceding quarter.

#### Outlook

The Company's outlook reflects the anticipated ongoing logistical impacts and the related delays for goods shipped to and from China. Actual results may differ materially in the weeks and months ahead. Additionally, the semiconductor equipment industries can be cyclical and inherently impacted by changes in market demand. Operating results can be significantly impacted, positively or negatively, by the timing of orders, system shipments, and the financial results of semiconductor manufacturers.

For the fourth fiscal quarter ending September 30, 2021, revenues are expected to be in the range of \$25 to \$27 million. Gross margin for the quarter ending September 30, 2021 is expected to be in the upper 30% range due to a shift in product mix, with operating margin in the mid to upper single digits.

A portion of Amtech's results is denominated in Renminbis, a Chinese currency. The outlook provided in this press release is based on an assumed exchange rate between the United States Dollar and the Renminbi. Changes in the value of the Renminbi in relation to the United States Dollar could cause actual results to differ from expectations.

#### **Conference Call**

Amtech Systems will host a conference call today at 5:00 p.m. ET to discuss our fiscal third quarter financial results. The call will be available to interested parties by dialing 800-437-2398. For international callers, please dial +1 929-477-0577. The confirmation code is 7973960. A live webcast of the conference call will be available in the Investor Relations section of Amtech's website at: <a href="https://www.amtechsystems.com/investors/events">https://www.amtechsystems.com/investors/events</a>.

A replay of the webcast will be available in the Investor Relations section of the company's web site at <u>http://www.amtechsystems.com/conference.htm</u> shortly after the conclusion of the call and will remain available for approximately 30 calendar days.

#### About Amtech Systems, Inc.

Amtech Systems, Inc. is a leading, global manufacturer of capital equipment, including thermal processing and wafer polishing, and related consumables used in fabricating semiconductor devices, such as silicon carbide (SiC) and silicon power devices, analog and discrete devices, electronic assemblies and light-emitting diodes (LEDs). We sell these products to semiconductor device and module manufacturers worldwide, particularly in Asia, North America and Europe. Our strategic focus is on semiconductor growth opportunities in power electronics, sensors and analog devices leveraging our strength in our core competencies in thermal and substrate processing. We are a market leader in the high-end power chip market (SiC substrates, 300mm horizontal thermal reactor, and electronic assemblies used in power, RF, and other advanced applications), developing and supplying essential equipment and consumables used in the semiconductor industry. Amtech's products are recognized under the leading brand names BTU International, Bruce Technologies <sup>™</sup>, PR Hoffman<sup>™</sup> and Intersurface Dynamics, Inc.

#### **Cautionary Note Regarding Forward-Looking Statements**

Certain information contained in this press release is forward-looking in nature. All statements in this press release, or made by management of Amtech Systems, Inc. and its subsidiaries ("Amtech"), other than statements of historical fact, are hereby identified as "forward-looking statements" (as such term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995). The forward-looking statements in this press release relate only to events or information as of the date on which the statements are made in this press release. Examples of forward-looking statements include statements regarding Amtech's future financial results, operating results, business strategies, projected costs, products under development, competitive positions, plans and objectives of Amtech and its management for future operations, efforts to improve operational efficiencies and effectiveness and profitably grow our revenue, and enhancements to our technologies and expansion of our product portfolio. In some cases, forward-looking statements can be identified by terminology such as "may," "plan," "anticipate," "seek," "will," "expect," "intend," "estimate," "believe," "continue," "predict," "potential," "project," "should," "would," "could", "likely," "future," "target," "forecast," "goal," "observe," and "strategy" or the negative of these terms or other comparable terminology used in this press release or by our management, which are intended to identify such forward-looking statements. These statements are not guarantees of future performance and involve risks, uncertainties and assumptions that are difficult to predict. The Form 10-K that Amtech filed with the Securities and Exchange Commission (the "SEC") for the year-ended September 30, 2020, listed various important factors that could affect the Company's future operating results and financial condition and could cause actual results to differ materially from historical results and expectations based on forward-looking statements made in this document or elsewhere by Amtech or on its behalf. These factors can be found under the heading "Risk Factors" in the Form 10-K and investors should refer to them. Because it is not possible to predict or identify all such factors, any such list cannot be considered a complete set of all potential risks or uncertainties. Except as required by law, we undertake no obligation to publicly update forward-looking statements, whether as a result of new information, future events, or otherwise.

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Sapphire Investor Relations, LLC Erica Mannion and Mike Funari (617) 542-6180 irelations@amtechsystems.com

### AMTECH SYSTEMS, INC. (NASDAQ: ASYS) August 4, 2021 (Unaudited)

# Summary Financial Information for Continuing Operations (in thousands, except percentages and ratios)

|   | Three Months Ended |    |                   |                  |        |    | Nine Months Ended June 30, |    |        |  |  |
|---|--------------------|----|-------------------|------------------|--------|----|----------------------------|----|--------|--|--|
|   | une 30,<br>2021    | N  | farch 31,<br>2021 | June 30,<br>2020 |        | _  | 2021                       |    | 2020   |  |  |
| Amtech Systems, Inc.                    |                    |    |                   |                  |        |    |                            |    |        |  |  |
| Revenues, net of returns and allowances | \$<br>23,100       | \$ | 19,790            | \$               | 15,227 | \$ | 60,865                     | \$ | 50,379 |  |  |
| Gross profit                            | \$<br>10,079       | \$ | 7,728             | \$               | 5,951  | \$ | 25,319                     | \$ | 19,483 |  |  |
| Gross margin                            | 44%                |    | 39%               | )                | 39%    |    | 42 %                       |    | 39 %   |  |  |
| Operating income                        | \$<br>1,204        | \$ | 171               | \$               | 31     | \$ | 2,429                      | \$ | 696    |  |  |
| New orders                              | \$<br>30,861       | \$ | 32,526            | \$               | 10,830 | \$ | 81,256                     | \$ | 49,081 |  |  |
| Backlog                                 | \$<br>34,295       | \$ | 26,534            | \$               | 15,221 | \$ | 34,295                     | \$ | 15,221 |  |  |
| Semiconductor Segment                   |                    |    |                   |                  |        |    |                            |    |        |  |  |
| Revenues, net of returns and allowances | \$<br>19,501       | \$ | 17,119            | \$               | 12,357 | \$ | 52,195                     | \$ | 41,581 |  |  |
| Gross profit                            | \$<br>8,599        | \$ | 7,093             | \$               | 4,953  | \$ | 22,604                     | \$ | 16,552 |  |  |
| Gross margin                            | 44%                |    | 41%               | )                | 40%    |    | 43 %                       | ,  | 40 %   |  |  |
| Operating income                        | \$<br>2,114        | \$ | 1,665             | \$               | 1,058  | \$ | 5,976                      | \$ | 3,762  |  |  |
| New orders                              | \$<br>26,607       | \$ | 29,651            | \$               | 8,356  | \$ | 71,741                     | \$ | 40,469 |  |  |
| Backlog                                 | \$<br>32,388       | \$ | 25,281            | \$               | 13,798 | \$ | 32,388                     | \$ | 13,798 |  |  |
| Material and Substrate Segment          |                    |    |                   |                  |        |    |                            |    |        |  |  |
| Revenues, net of returns and allowances | \$<br>3,599        | \$ | 2,671             | \$               | 2,870  | \$ | 8,670                      | \$ | 8,155  |  |  |
| Gross profit                            | \$<br>1,480        | \$ | 635               | \$               | 998    | \$ | 2,715                      | \$ | 2,922  |  |  |
| Gross margin                            | 41%                |    | 24 %              | )                | 35%    |    | 31 %                       | ,  | 36%    |  |  |
| Operating income (loss)                 | \$<br>333          | \$ | (253)             | \$               | 241    | \$ | 14                         | \$ | 1,196  |  |  |
| New orders                              | \$<br>4,254        | \$ | 2,875             | \$               | 2,474  | \$ | 9,515                      | \$ | 8,612  |  |  |
| Backlog                                 | \$<br>1,907        | \$ | 1,253             | \$               | 1,423  | \$ | 1,907                      | \$ | 1,423  |  |  |

### AMTECH SYSTEMS, INC. (NASDAQ: ASYS) August 4, 2021 (Unaudited)

# Condensed Consolidated Statements of Operations (in thousands, except per share data)

|   | Three Months Ended June 30, |        |                 |        |                 | Nine Months Ended June 30, |                 |         |  |
|---|-----------------------------|--------|-----------------|--------|-----------------|----------------------------|-----------------|---------|--|
|   |                             | 2021   |                 | 2020   |                 | 2021                       |                 | 2020    |  |
| Revenues, net of returns and allowances       | \$                          | 23,100 | \$              | 15,227 | \$              | 60,865                     | \$              | 50,379  |  |
| Cost of sales                                 |                             | 13,021 |                 | 9,276  |                 | 35,546                     |                 | 30,896  |  |
| Gross profit                                  |                             | 10,079 |                 | 5,951  |                 | 25,319                     |                 | 19,483  |  |
| Selling, general and administrative           |                             | 7,281  |                 | 4,804  |                 | 18,182                     |                 | 16,134  |  |
| Research, development and engineering         |                             | 1,523  |                 | 899    |                 | 4,637                      |                 | 2,436   |  |
| Restructuring charges                         |                             | 71     |                 | 217    |                 | 71                         |                 | 217     |  |
| Operating income                              |                             | 1,204  |                 | 31     |                 | 2,429                      |                 | 696     |  |
| Loss on sale of subsidiary                    |                             | _      |                 | _      |                 | _                          |                 | (2,793  |  |
| Interest (expense) income and other, net      |                             | (155)  |                 | (13)   |                 | (337)                      |                 | 512     |  |
| Income (loss) from continuing operations      |                             |        |                 |        |                 |                            |                 |         |  |
| before income taxes                           |                             | 1,049  |                 | 18     |                 | 2,092                      |                 | (1,585  |  |
| Income tax provision                          |                             | 680    |                 | 90     |                 | 1,250                      |                 | 297     |  |
| Income (loss) from continuing operations,     |                             |        |                 |        |                 |                            |                 |         |  |
| net of tax                                    |                             | 369    |                 | (72)   |                 | 842                        |                 | (1,882  |  |
| Loss from discontinued operations, net of tax |                             |        |                 |        |                 |                            |                 | (11,816 |  |
| Net income (loss)                             | \$                          | 369    | \$              | (72)   | \$              | 842                        | \$              | (13,698 |  |
| Income (Loss) Per Basic Share:                |                             |        |                 |        |                 |                            |                 |         |  |
| Basic income (loss) per share from            |                             |        |                 |        |                 |                            |                 |         |  |
| continuing operations                         | \$                          | 0.03   | \$              | (0.01) | \$              | 0.06                       | \$              | (0.13   |  |
| Basic loss per share from discontinued        |                             |        |                 |        |                 |                            |                 |         |  |
| operations                                    | \$                          |        | \$              |        | \$              |                            | \$              | (0.83   |  |
| Net income (loss) per basic share             | \$                          | 0.03   | \$              | (0.01) | \$              | 0.06                       | \$              | (0.96   |  |
| Income (Loss) Per Diluted Share:              |                             |        |                 |        |                 |                            |                 |         |  |
| Diluted income (loss) per share from          |                             |        |                 |        |                 |                            |                 |         |  |
| continuing operations                         | \$                          | 0.03   | \$              | (0.01) | \$              | 0.06                       | \$              | (0.13   |  |
| Diluted loss per share from discontinued      | \$                          |        | ¢               |        | ¢               |                            | ¢               | (0.82   |  |
| operations                                    | <u>\$</u><br>\$             |        | <u>\$</u><br>\$ | (0.01) | <u>\$</u><br>\$ |                            | <u>\$</u><br>\$ | (0.83   |  |
| Net income (loss) per diluted share           | \$                          | 0.03   | \$              | (0.01) | \$              | 0.06                       | \$              | (0.96   |  |
| Weighted average shares outstanding - basic   |                             | 14,176 |                 | 14,155 |                 | 14,163                     |                 | 14,195  |  |
| Weighted average shares outstanding - diluted |                             | 14,373 |                 | 14,155 |                 | 14,292                     |                 | 14,195  |  |

### Condensed Consolidated Balance Sheets (in thousands, except share data)

| (in thousands, except share data)   |                  |          |    |                   |
|---|------------------|----------|----|-------------------|
|   | June 30,<br>2021 |          |    | ember 30,<br>2020 |
| Assets  |                  |          |    |                   |
| Current Assets  |                  |          |    |                   |
| Cash and cash equivalents   | \$               | 37,040   | \$ | 45,070            |
| Accounts receivable (less allowance for doubtful accounts of \$138 and \$159 at |                  |          |    |                   |
| June 30, 2021, and September 30, 2020, respectively)                            |                  | 20,893   |    | 11,243            |
| Inventories   |                  | 20,528   |    | 17,277            |
| Income taxes receivable   |                  | 1,057    |    | 1,362             |
| Other current assets  |                  | 1,894    |    | 1,617             |
| Total current assets  |                  | 81,412   |    | 76,569            |
| Property, Plant and Equipment - Net   |                  | 12,007   |    | 11,995            |
| Right-of-Use Assets - Net   |                  | 8,789    |    | 5,124             |
| Intangible Assets - Net   |                  | 883      |    | 609               |
| Goodwill - Net  |                  | 11,168   |    | 6,633             |
| Deferred Income Taxes - Net   |                  | 566      |    | 566               |
| Other Assets  |                  | 744      |    | 602               |
| Total Assets  | \$               | 115,569  | \$ | 102,098           |
| Liabilities and Shareholders' Equity  |                  |          | -  |                   |
| Current Liabilities   |                  |          |    |                   |
| Accounts payable  | \$               | 8,571    | \$ | 2,676             |
| Accrued compensation and related taxes  | ÷                | 2,427    | Ŷ  | 2,066             |
| Accrued warranty expense  |                  | 485      |    | 380               |
| Other accrued liabilities   |                  | 1,825    |    | 751               |
| Current maturities of long-term debt  |                  | 392      |    | 380               |
| Contract liabilities  |                  | 1,870    |    | 1,224             |
| Total current liabilities   |                  | 15,570   |    | 7,477             |
| Long-Term Debt  |                  | 4,502    |    | 4,798             |
| Long-Term Lease Liability   |                  | 8,419    |    | 5,064             |
| Income Taxes Payable  |                  | 3,471    |    | 3,240             |
| Other Long-Term Liabilities   |                  | 67       |    | 5,240             |
| Total Liabilities   |                  | 32,029   |    | 20,579            |
| Commitments and Contingencies   |                  | 52,027   |    | 20,577            |
| Shareholders' Equity  |                  |          |    |                   |
| Preferred stock; 100,000,000 shares authorized; none issued                     |                  |          |    |                   |
| Common stock; \$0.01 par value; 100,000,000 shares authorized; shares           |                  |          |    |                   |
| issued and outstanding: 14,252,978 and 14,063,172 at June 30, 2021              |                  |          |    |                   |
| and September 30, 2020, respectively  |                  | 143      |    | 141               |
| Additional paid-in capital  |                  | 125,858  |    | 124,435           |
| Accumulated other comprehensive loss  |                  | (892)    |    | (646)             |
| Retained deficit  |                  | (41,569) |    | (42,411)          |
| Total shareholders' equity  |                  | 83,540   |    | 81,519            |
| Total Liabilities and Shareholders' Equity                                      | \$               | 115,569  | \$ | 102,098           |
| roui Encontros and Onarcholders Equity  | φ                | 110,007  | Ψ  | 102,070           |

#### AMTECH SYSTEMS, INC. (NASDAQ: ASYS) August 4, 2021 (Unaudited)

# Condensed Consolidated Statements of Cash Flows (in thousands)

| (  |                                       | Nine Months Ended June 30, |          |  |  |  |  |  |
|--|---------------------------------------|----------------------------|----------|--|--|--|--|--|
|  | · · · · · · · · · · · · · · · · · · · | 2021                       | 2020     |  |  |  |  |  |
| Operating Activities   |                                       |                            |          |  |  |  |  |  |
| Net income (loss)  | \$                                    | 842 \$                     | (13,698) |  |  |  |  |  |
| Adjustments to reconcile net income (loss) to net cash used in   |                                       |                            |          |  |  |  |  |  |
| operating activities:  |                                       |                            |          |  |  |  |  |  |
| Depreciation and amortization                                    |                                       | 1,038                      | 932      |  |  |  |  |  |
| Write-down of inventory  |                                       | 278                        | 540      |  |  |  |  |  |
| Deferred income taxes  |                                       | —                          | 784      |  |  |  |  |  |
| Non-cash share-based compensation expense                        |                                       | 277                        | 257      |  |  |  |  |  |
| Loss on sales of subsidiaries                                    |                                       |                            | 13,708   |  |  |  |  |  |
| Provision for (reversal of) allowance for doubtful accounts, net |                                       | 16                         | (26)     |  |  |  |  |  |
| Other, net   |                                       | 8                          | 13       |  |  |  |  |  |
| Changes in operating assets and liabilities:                     |                                       |                            |          |  |  |  |  |  |
| Accounts receivable  |                                       | (9,385)                    | 2,356    |  |  |  |  |  |
| Inventories  |                                       | (3,328)                    | (2,791)  |  |  |  |  |  |
| Other assets   |                                       | (324)                      | (2,376)  |  |  |  |  |  |
| Accounts payable   |                                       | 5,815                      | (2,363)  |  |  |  |  |  |
| Accrued income taxes   |                                       | 536                        | (2,722)  |  |  |  |  |  |
| Accrued and other liabilities                                    |                                       | 809                        | 5,346    |  |  |  |  |  |
| Contract liabilities   |                                       | 646                        | (950)    |  |  |  |  |  |
| Net cash used in operating activities                            |                                       | (2,772)                    | (990)    |  |  |  |  |  |
| Investing Activities   |                                       |                            |          |  |  |  |  |  |
| Purchases of property, plant and equipment                       |                                       | (790)                      | (860)    |  |  |  |  |  |
| Acquisition, net of cash and cash equivalents acquired           |                                       | (5,082)                    | _        |  |  |  |  |  |
| Net cash disposed of in sales of subsidiaries                    |                                       | _                          | (9,940)  |  |  |  |  |  |
| Net cash used in investing activities                            |                                       | (5,872)                    | (10,800) |  |  |  |  |  |
| Financing Activities   |                                       |                            |          |  |  |  |  |  |
| Proceeds from the exercise of stock options                      |                                       | 1,148                      | 799      |  |  |  |  |  |
| Repurchase of common stock                                       |                                       |                            | (2,000)  |  |  |  |  |  |
| Payments on long-term debt                                       |                                       | (284)                      | (285)    |  |  |  |  |  |
| Net cash provided by (used in) financing activities              |                                       | 864                        | (1,486)  |  |  |  |  |  |
| Effect of Exchange Rate Changes on Cash, Cash Equivalents and    |                                       |                            |          |  |  |  |  |  |
| Restricted Cash  |                                       |                            |          |  |  |  |  |  |
|  |                                       | (250)                      | 578      |  |  |  |  |  |
| Net Decrease in Cash, Cash Equivalents and Restricted Cash       |                                       | (8,030)                    | (12,698) |  |  |  |  |  |
| Cash, Cash Equivalents and Restricted Cash, Beginning of Period* |                                       | 45,070                     | 59,134   |  |  |  |  |  |
| Cash, Cash Equivalents and Restricted Cash, End of Period        | \$                                    | 37,040 \$                  | 46,436   |  |  |  |  |  |

\* Includes Cash, Cash Equivalents and Restricted Cash that are included in Held-For-Sale Assets on the Condensed Consolidated Balance Sheets for periods prior to January 22, 2020.